

Resilience, Risk, Robustness, and Flight-to-Safety

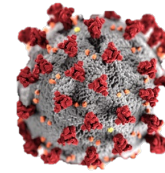


Markus Brunnermeier
Princeton University

FABEC Conference
Sofia, 2022-09-15

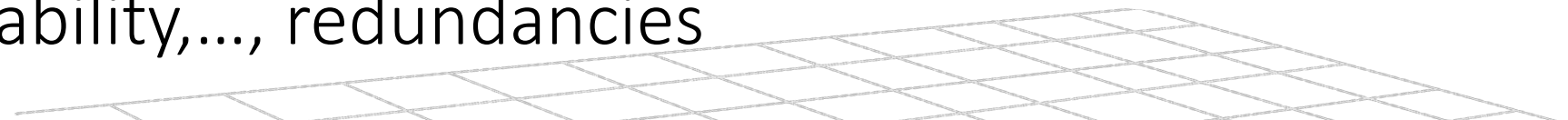
Living in a World with Recurrent Systemic Shocks

- Health: Pandemic – Covid-19; Antibiotic resistance
- Wars (Ukraine)
- Food scarcity → social unrest
- Financial Crises
- Cyberattacks
- Natural disaster
- Uncertainty with new technologies



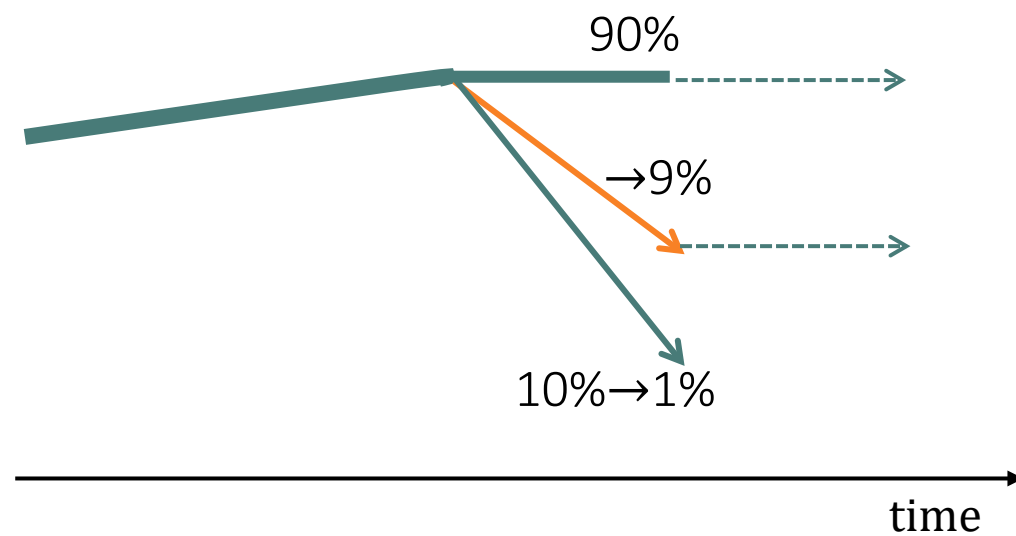
→ Crises are often systemic, in pairs/triplets/cascades ...
spillovers

- **Resistance** is futile – resilience will help
- **Resilience** discussed everywhere
 - Risk avoidance, robustness, sustainability,..., redundancies



Risk avoidance \neq Resilience

■ Risk management

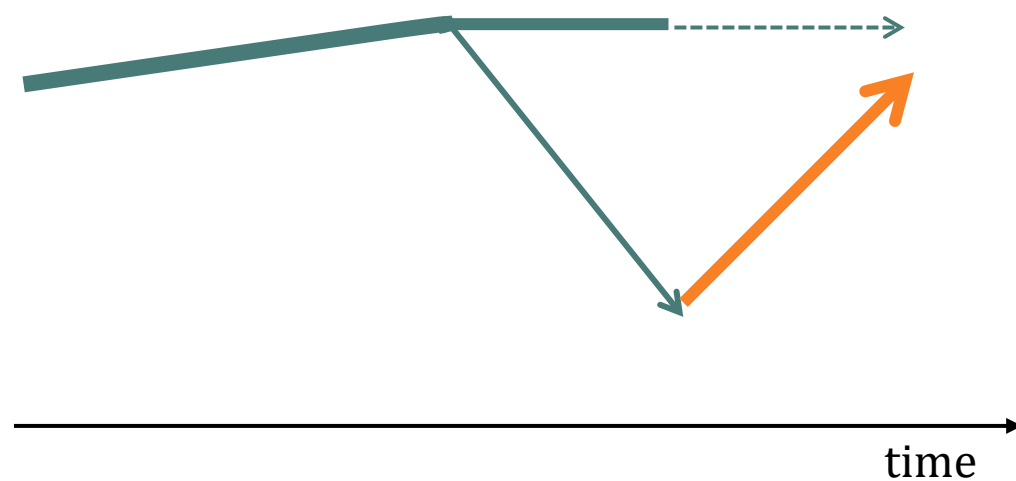


static

Variance, Value-at-Risk, CoVaR

Uncertainty/ ambiguity (robustness)

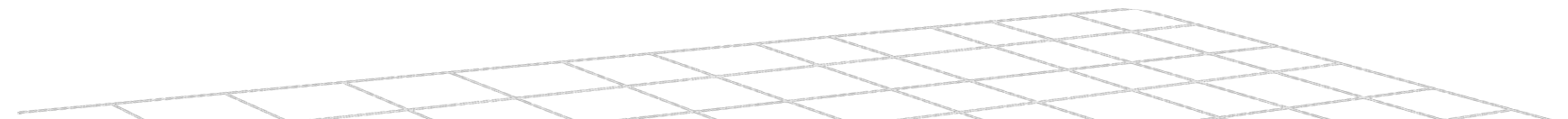
■ Resilience management



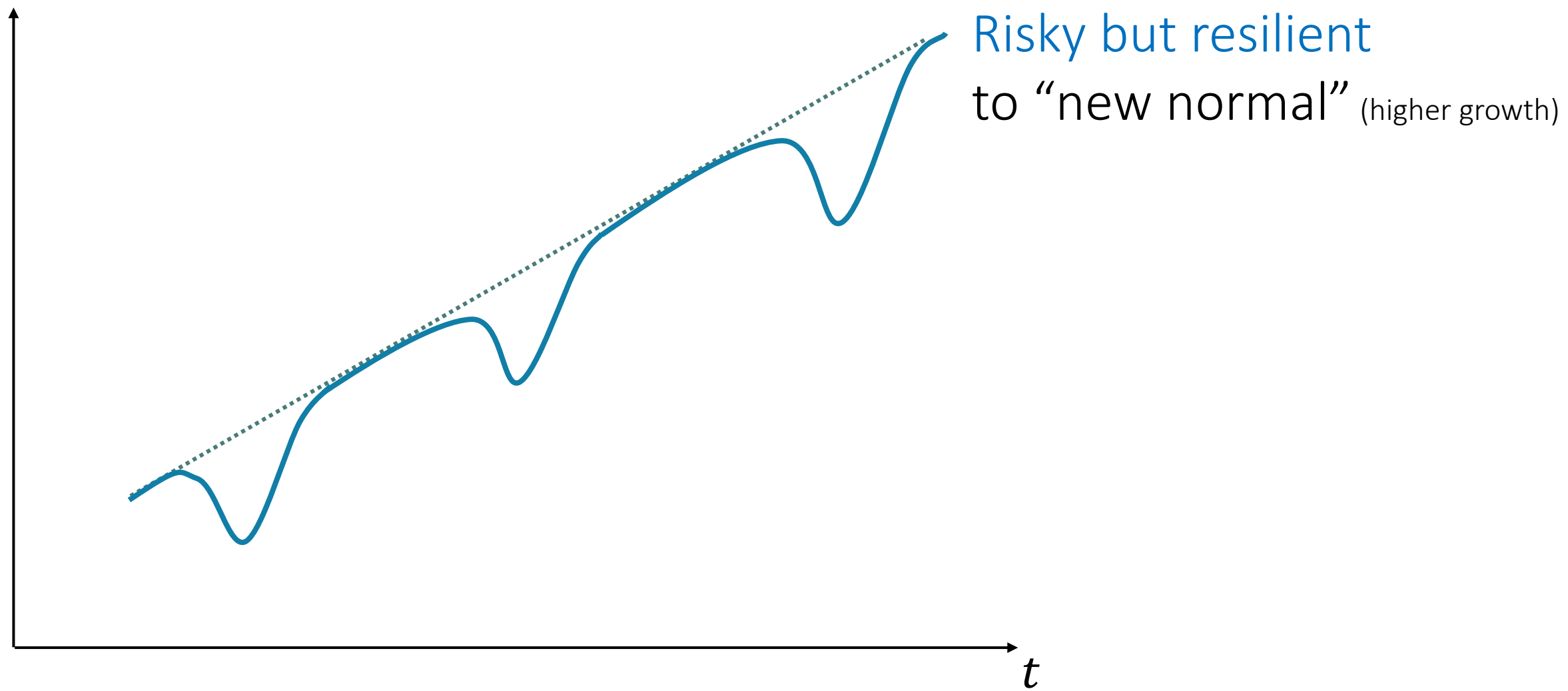
dynamic

Mean-reversion, half-life

bounce “back” to new normal

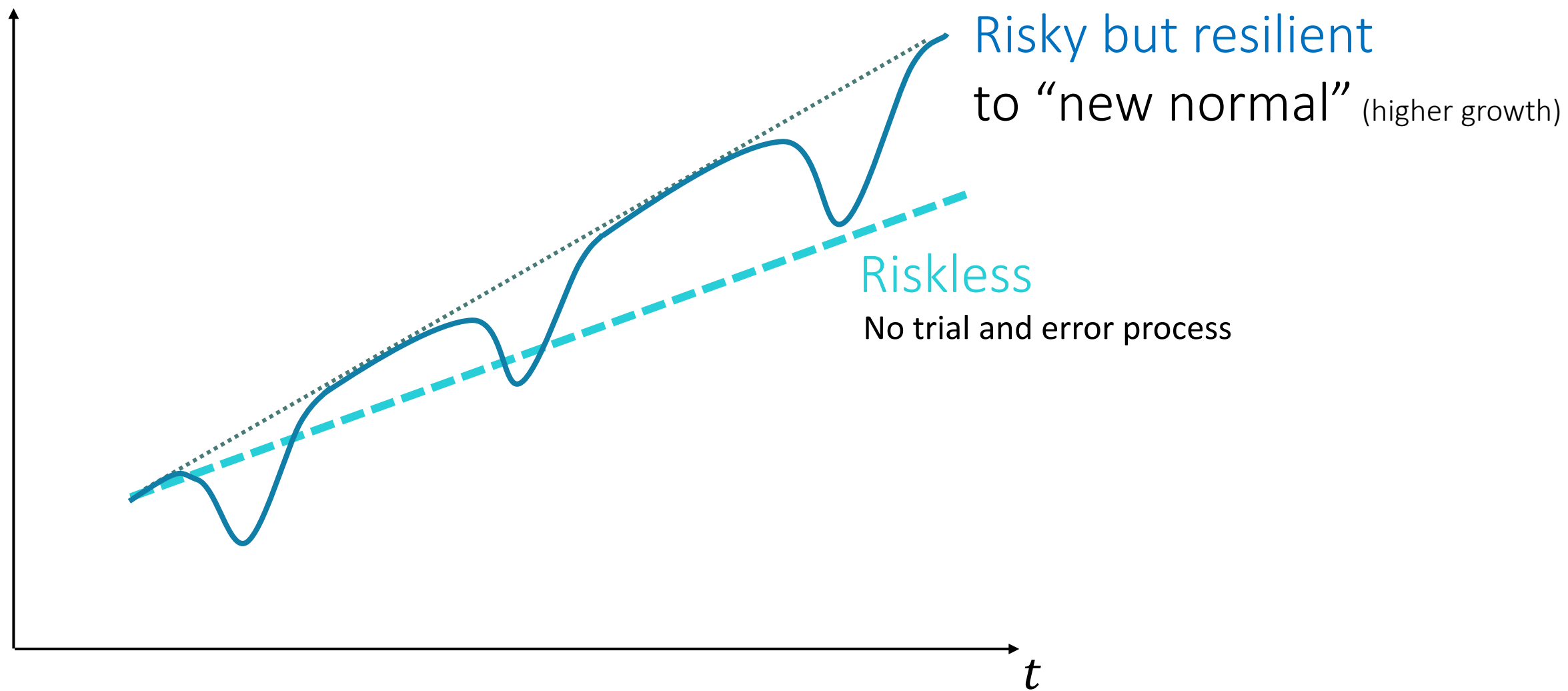


Resilient Path



Ability to Rebound Allows to Take Risk/Experiment \Rightarrow **Growth**

- Resilient path vs. risk avoidance path



Robustness \neq Resilience

■ Robustness

- withstand, fault tolerant
 - block **most** (also unknown) shocks



the oak

■ Robustness barrier

Tipping point

■ Volatility Paradox

- Learning to be resilient via small risk exposure (human immune system)

■ Redundancies: many

vs.

■ Resilience

- Impact, but bounce back “to new normal”
 - React to shocks



the reed

“I bend, I bow, but I do not break”

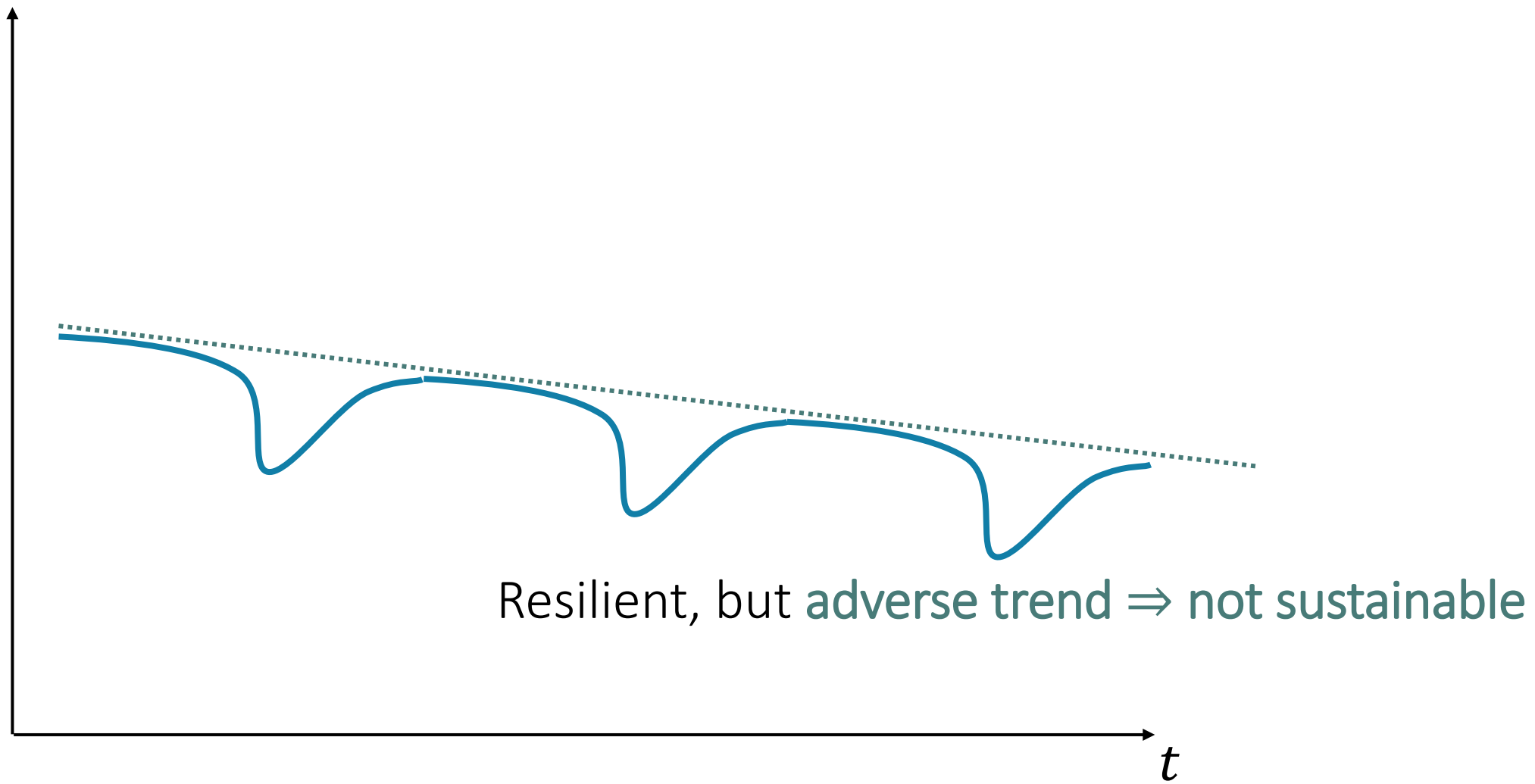
La Fontaine

fewer, but **adaptive capacity** (re-deployable)



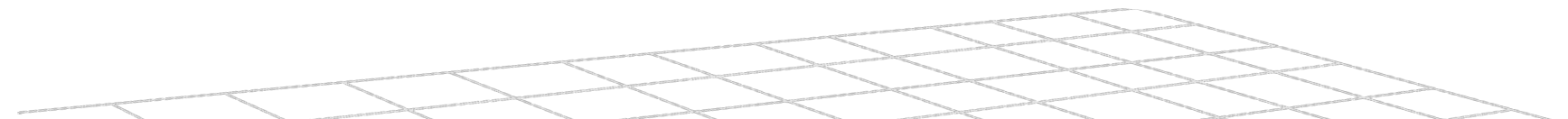
Sustainability

- Resilience + is not enough
- No adverse trend



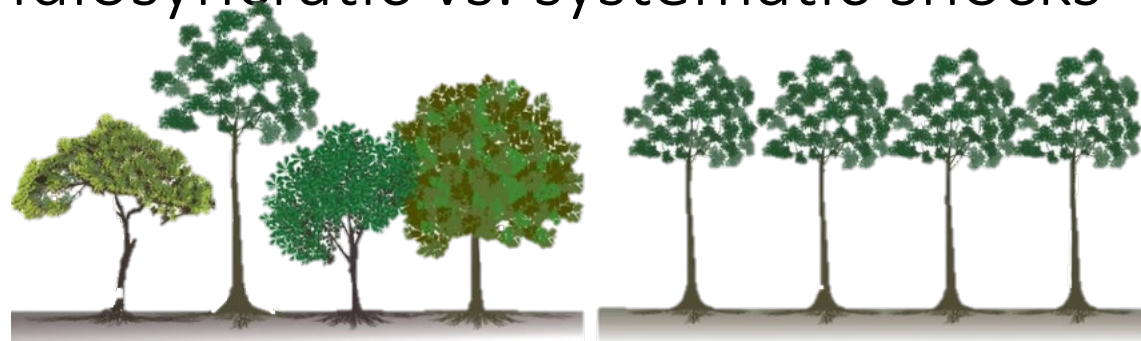
~~Risk~~ Resilience management

- Risk management - *static*
 - Variance, Value-at-Risk, CoVaR
- **Resilience** management – *dynamic*
 - Mean-reversion Measure: half-life
 - Resilience strategy
 - Plan B: crisis modus with 2 parallel strategies
 1. **Containment of crisis**
 - Communication challenge: counterfactual
 2. **Bounce back to “new normal”**
 - “Uber-Resilience”
 - Identify
 - **Resilience enhancers** adopt and strengthen
 - **Resilience destroyers** avoid and weaken
 - **Uber-Resilience**

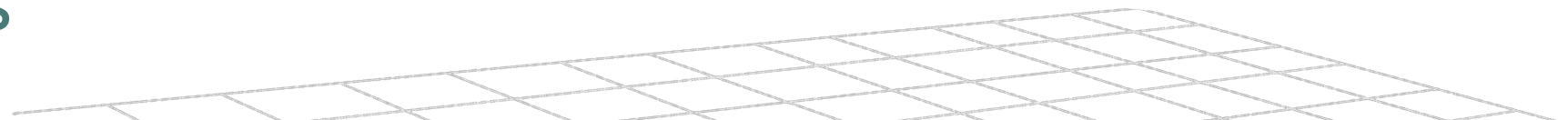


Resilience Enhancers

- Redundancies/buffers
 - Inventories
- Flexibility/liquidity/adaptability via
 - Substitutability = reduce switching costs over time: Le Chatelier Principle
 - Instead of specialized chip use generic chip (lego principle)
 - Infrastructure, digitalization
 - Standardization
- Diversity
 - Idiosyncratic vs. systematic shocks

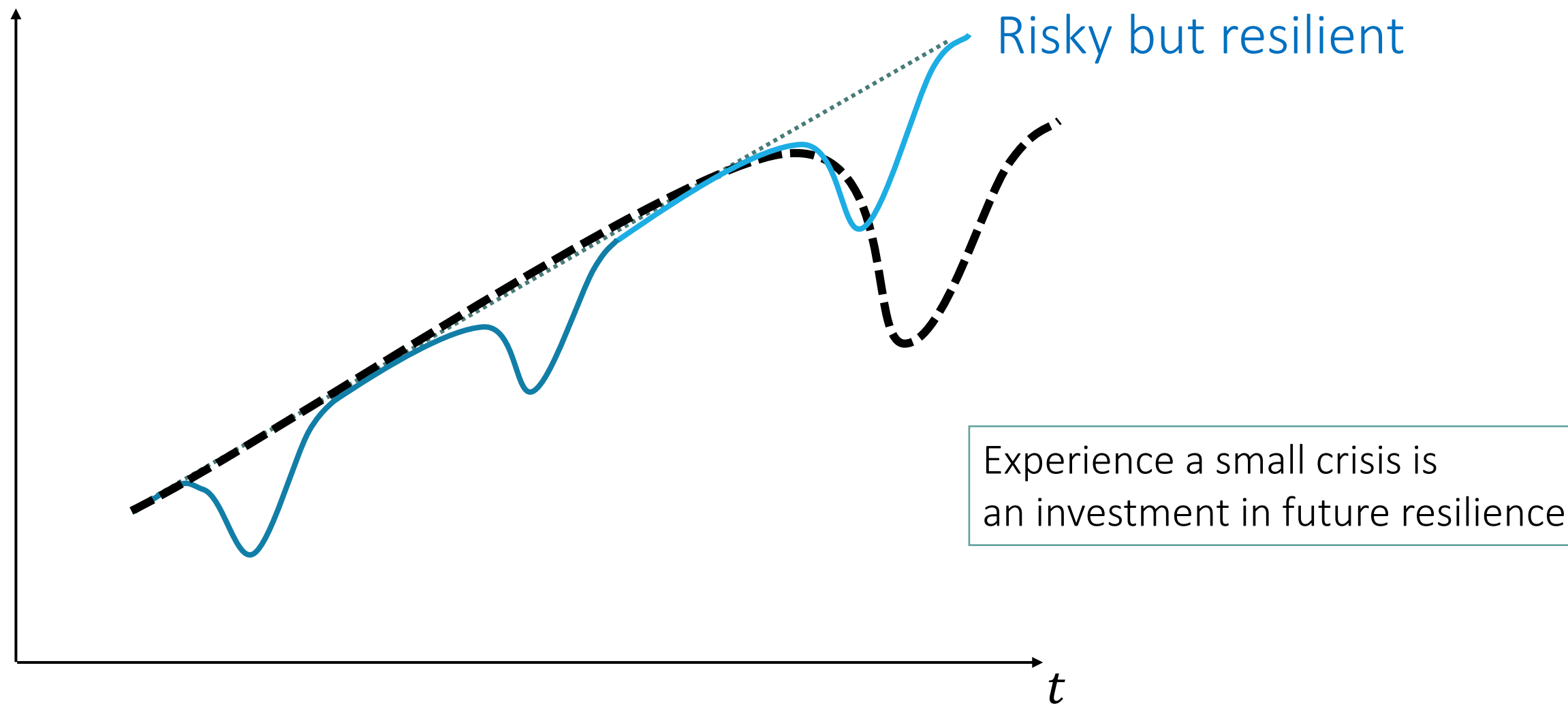


- Maverick thinking
- Social cohesion
- Learning from smaller previous crises



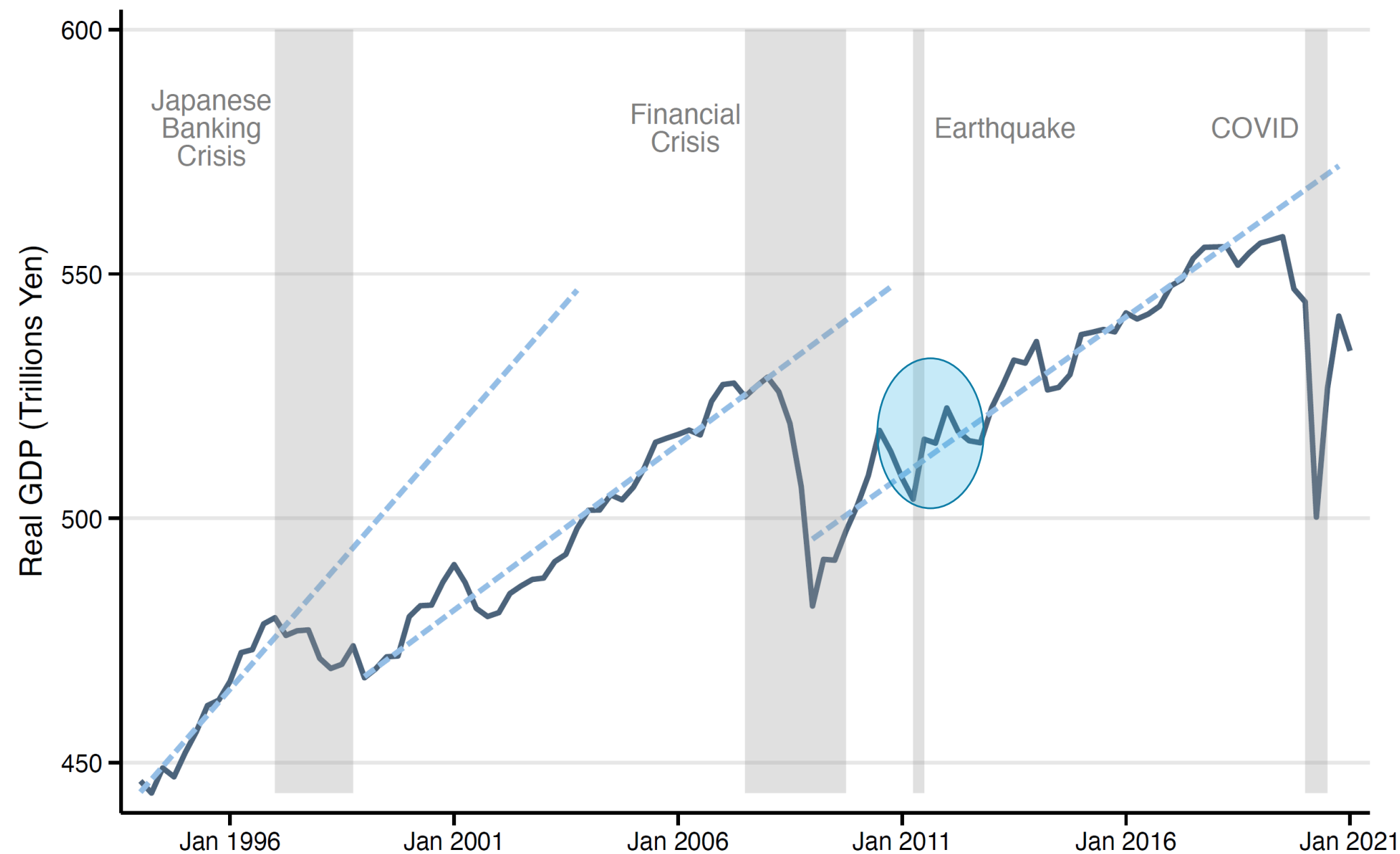
Master smaller crises vs. Kick the can down the road

1. Dynamic trade-off: when to use buffers (term structure of resilience)
2. Learning to be resilient via small risk exposure (human immune system)
3. Avoid build-up of imbalances (“push can down the road”)



Resilience and Financial Crises after Bubble/Imbalances

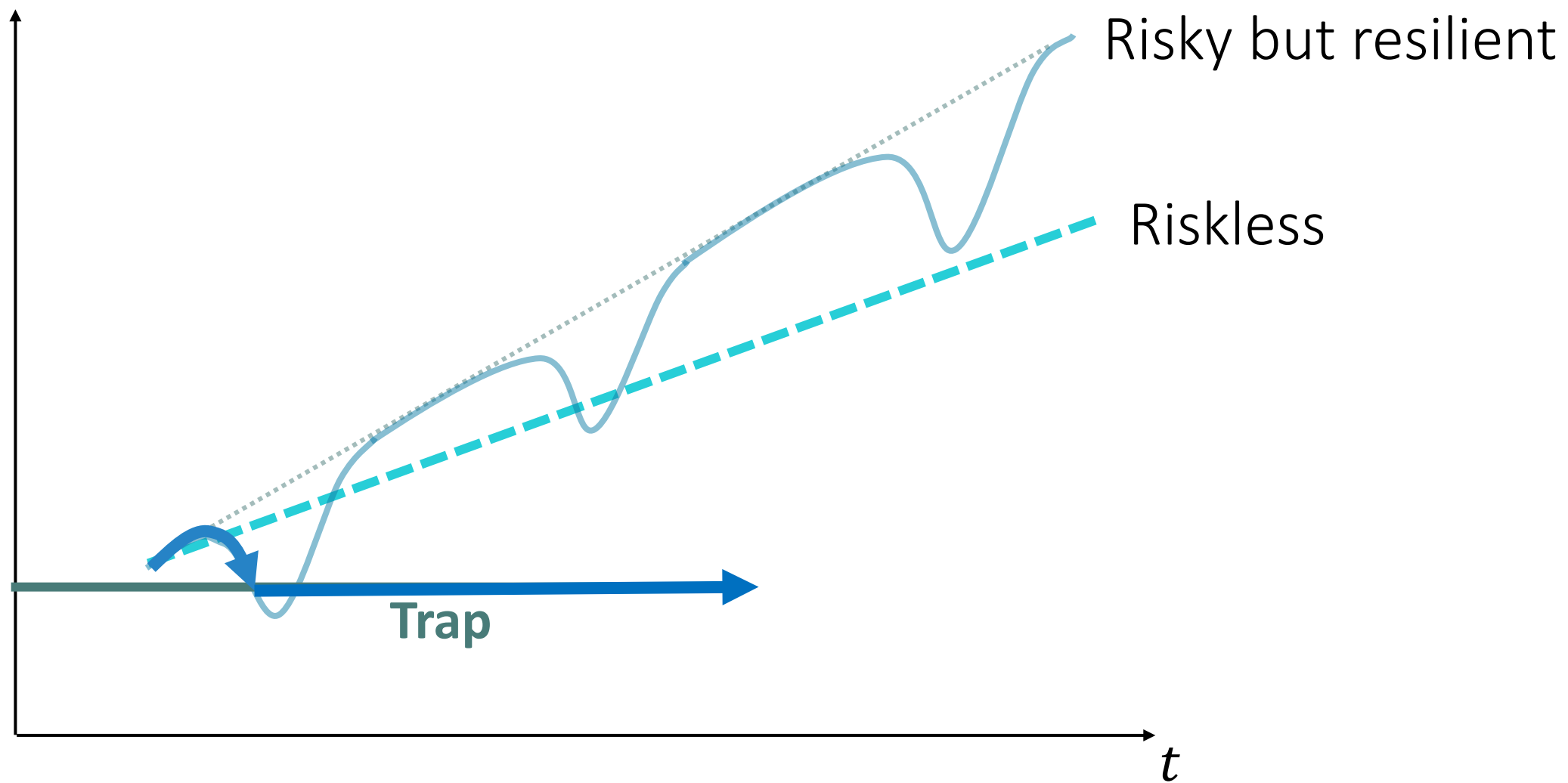
- Japanese GDP
 - Lack of resilience after financial crisis, resilience after Fukushima



Resilience Destroyers

path dependencies, “points of no return”

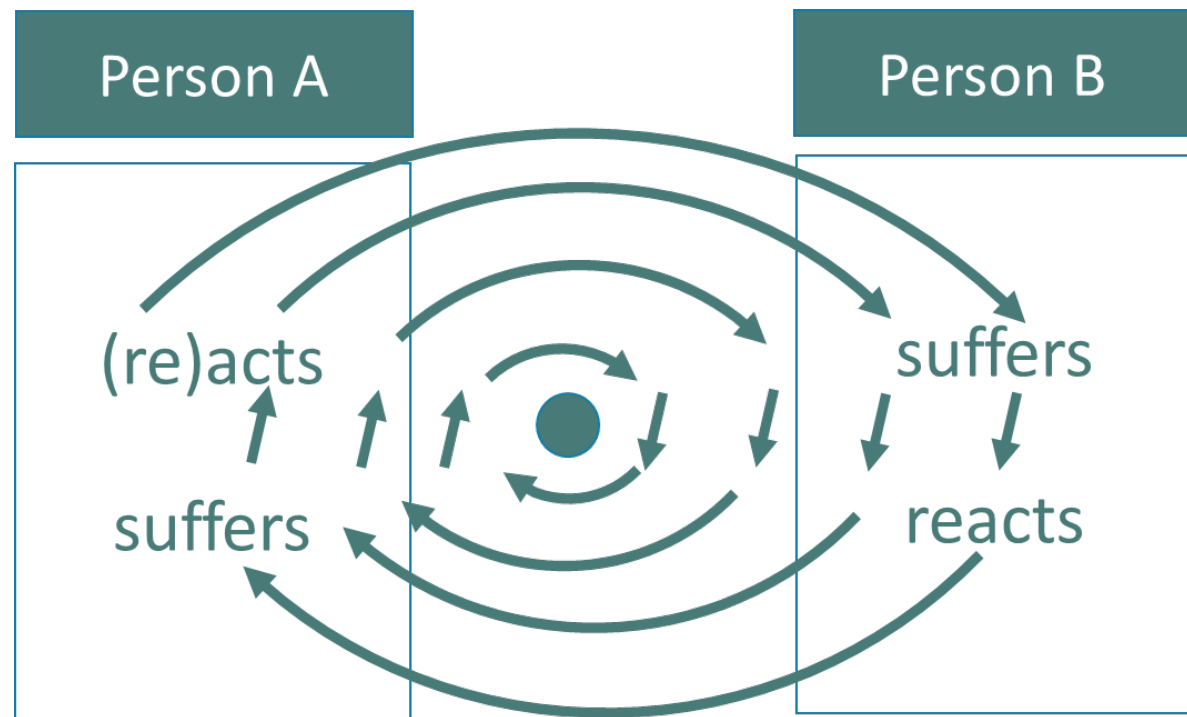
- Traps
- Feedbacks
- Tipping Points



Resilience Destroyers

path dependencies, “points of no return”

- Traps
- **Feedbacks**
- Tipping Points



General Equilibrium Perspective

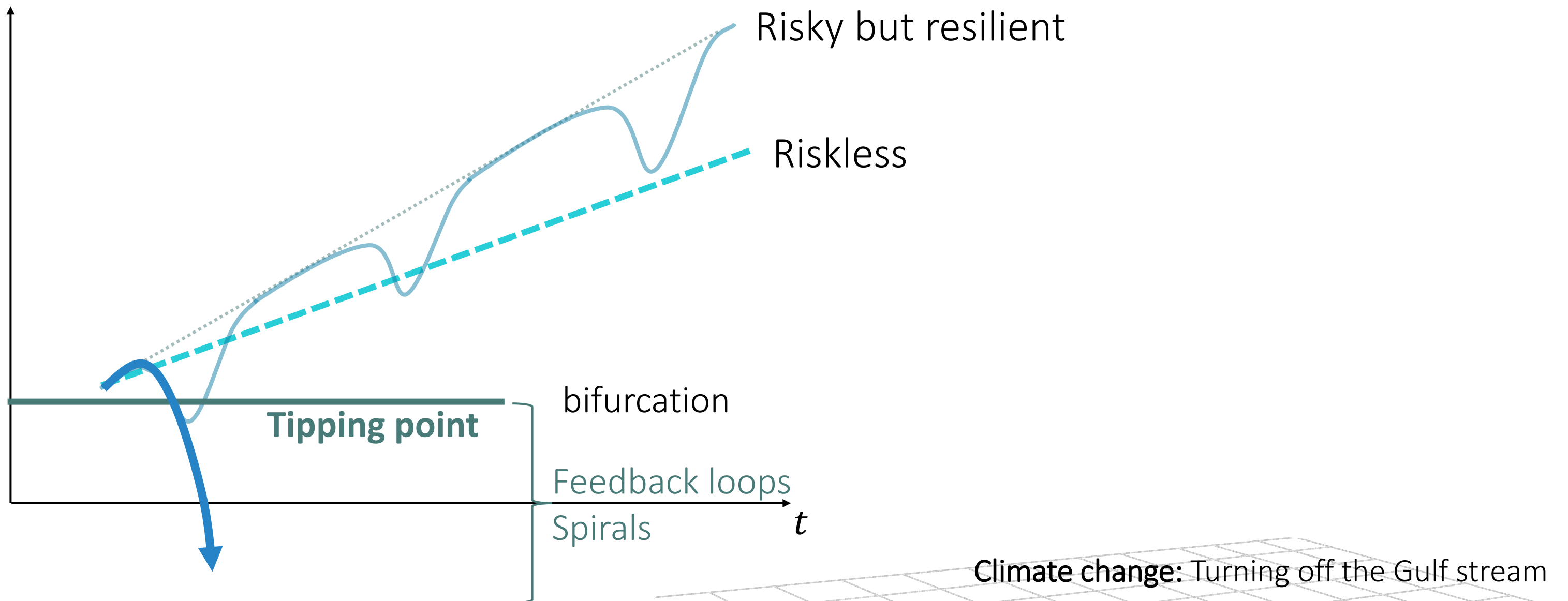
“Feedback Externalities”



Resilience Destroyers

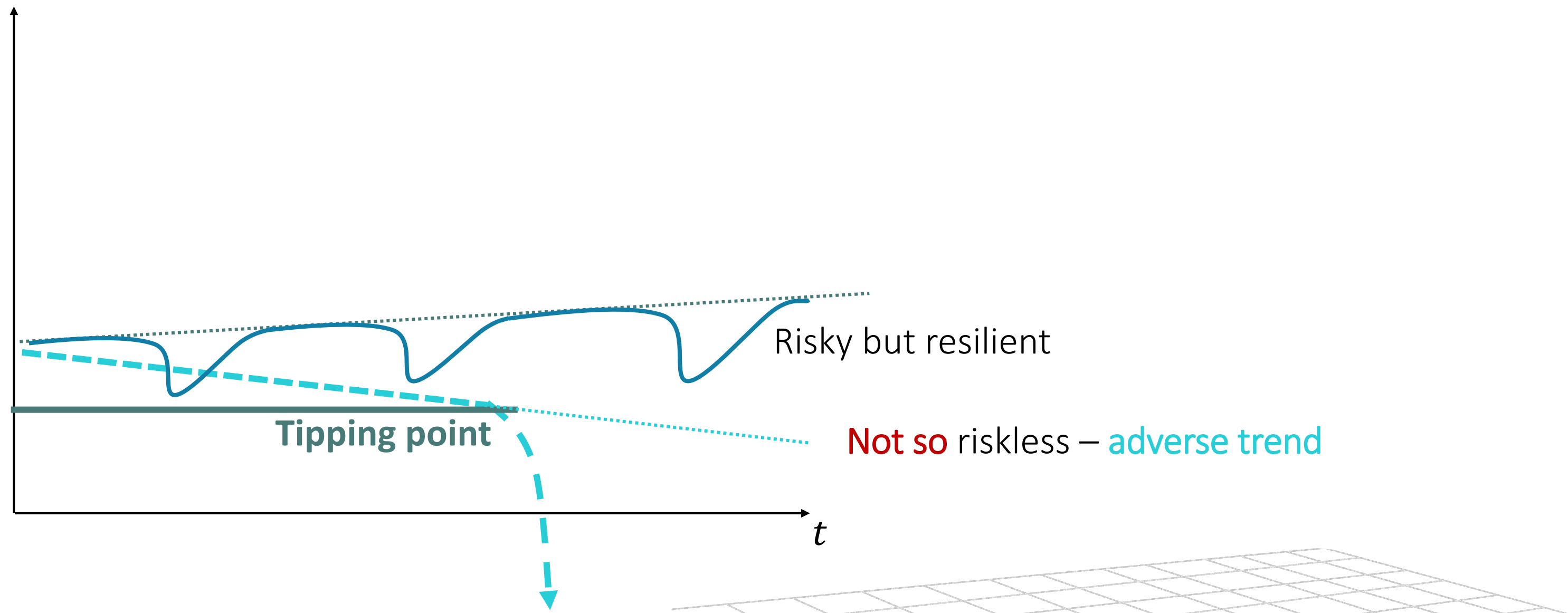
path dependencies, “points of no return”

- Traps
- **Feedbacks**
- **Tipping Points**



Escaping Tipping Points with Resilient Growth Path

- Seemingly riskless part with adverse trend
 - Resilience path is only hope



Uber-Resilience to “New Normal”

Anti-Fragility

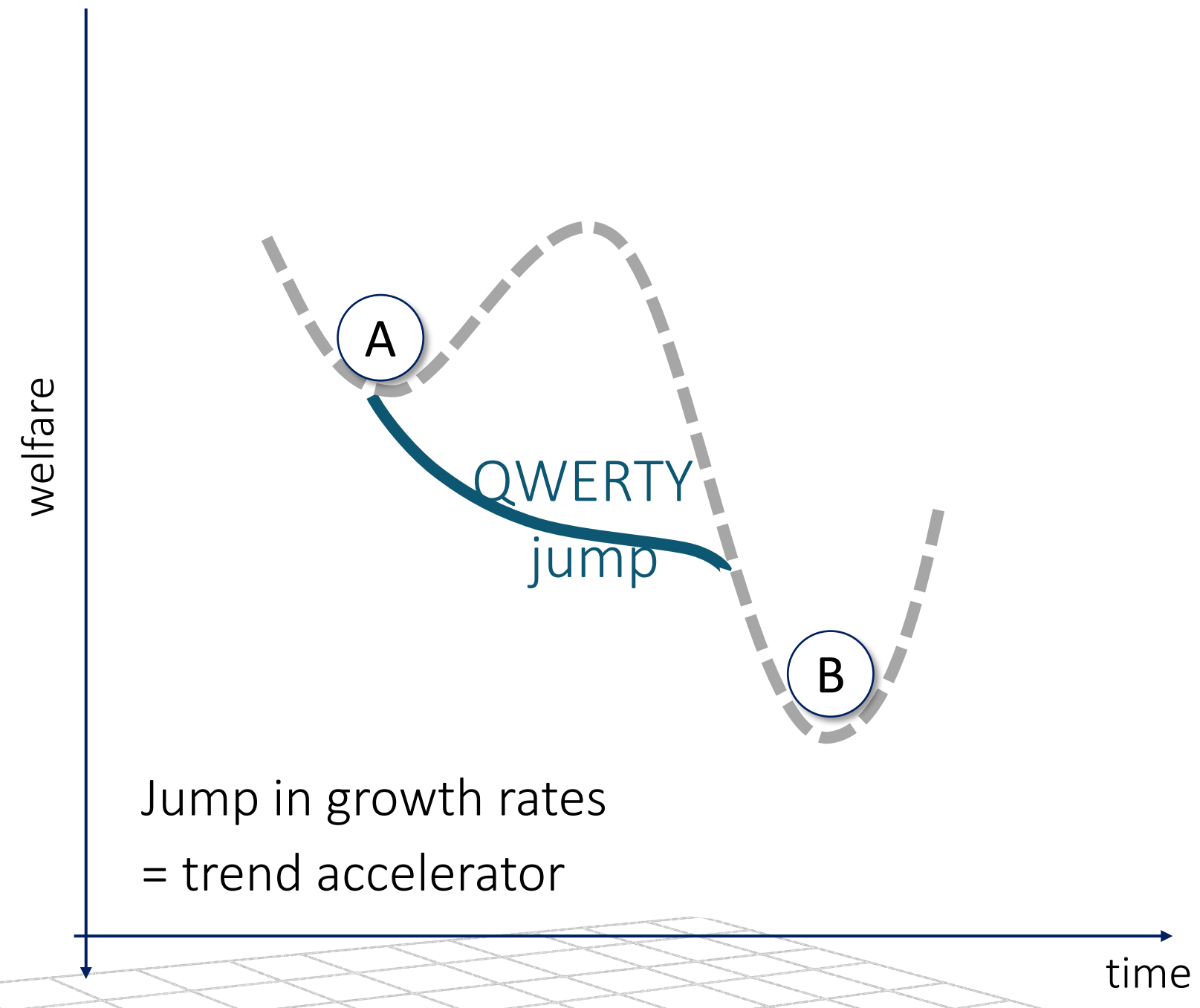
- Turn around: resilience enhancers, destroyers

- Long-run: new normal

QWERTY problem, regulatory shackles,
Overcoming cannibalization



- Tele medicine/Life sciences
- Home office and real estate donut effect
- Online learning/conferencing
- Digital Money
- Scarring:

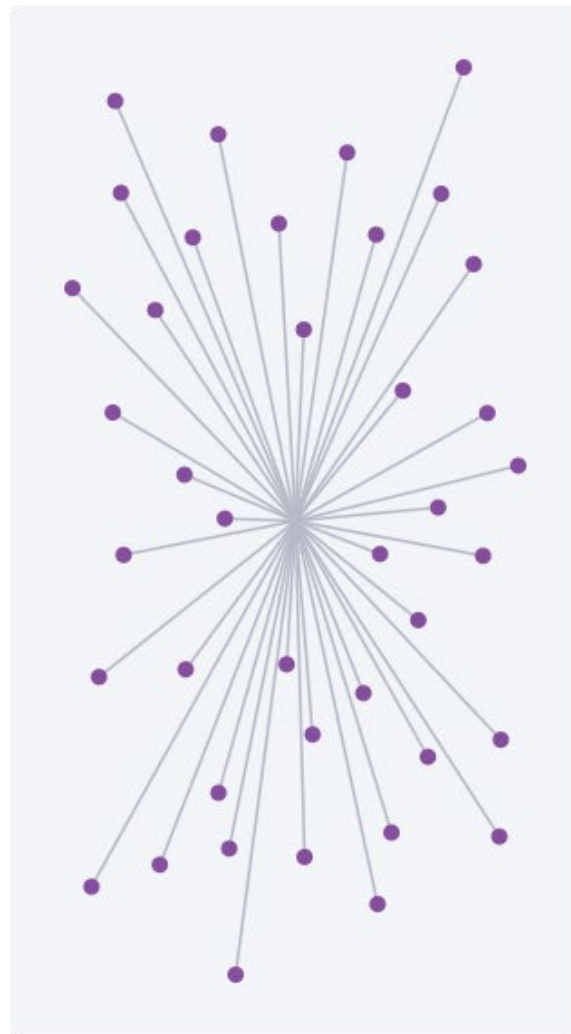


Resilience: Individual, System, Society

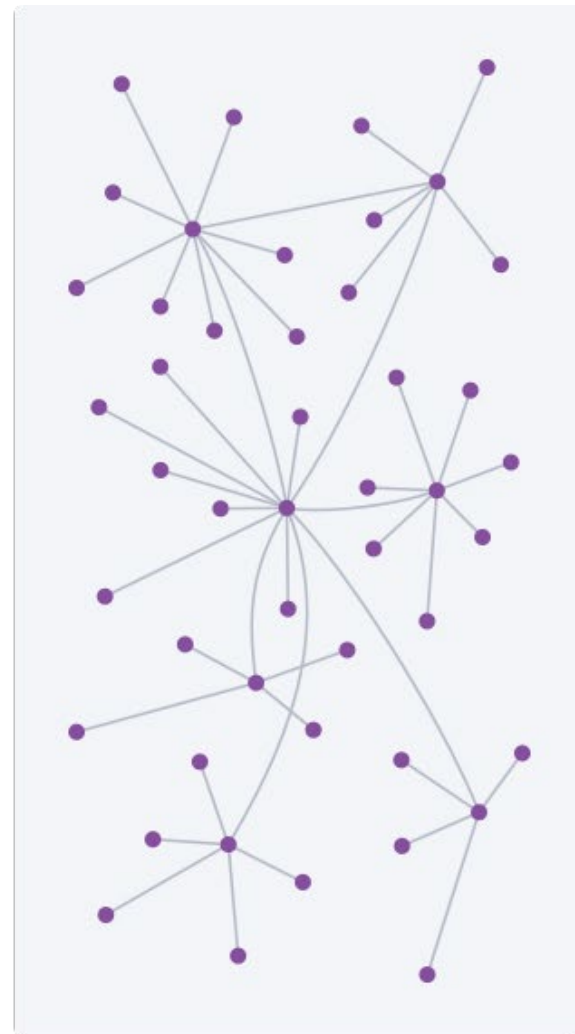


Resilience: Individual, System, Society

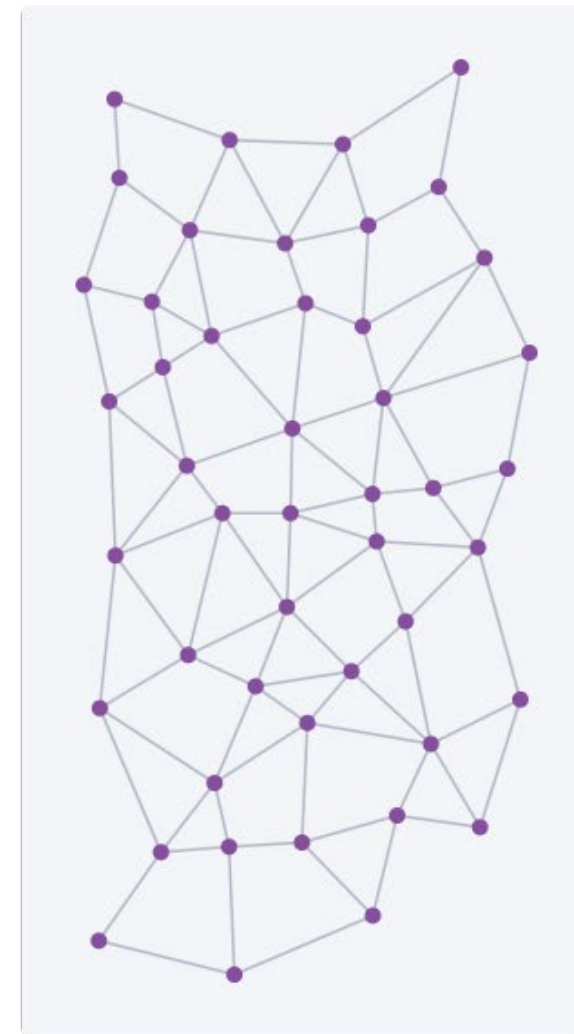
- **Individual:** Personal wellbeing, mental health
- **System:** Networks: electric grid, interbank market, GVC
Systemic risk due to spillover, domino effects (CoVaR)



Centralized



Decentralized



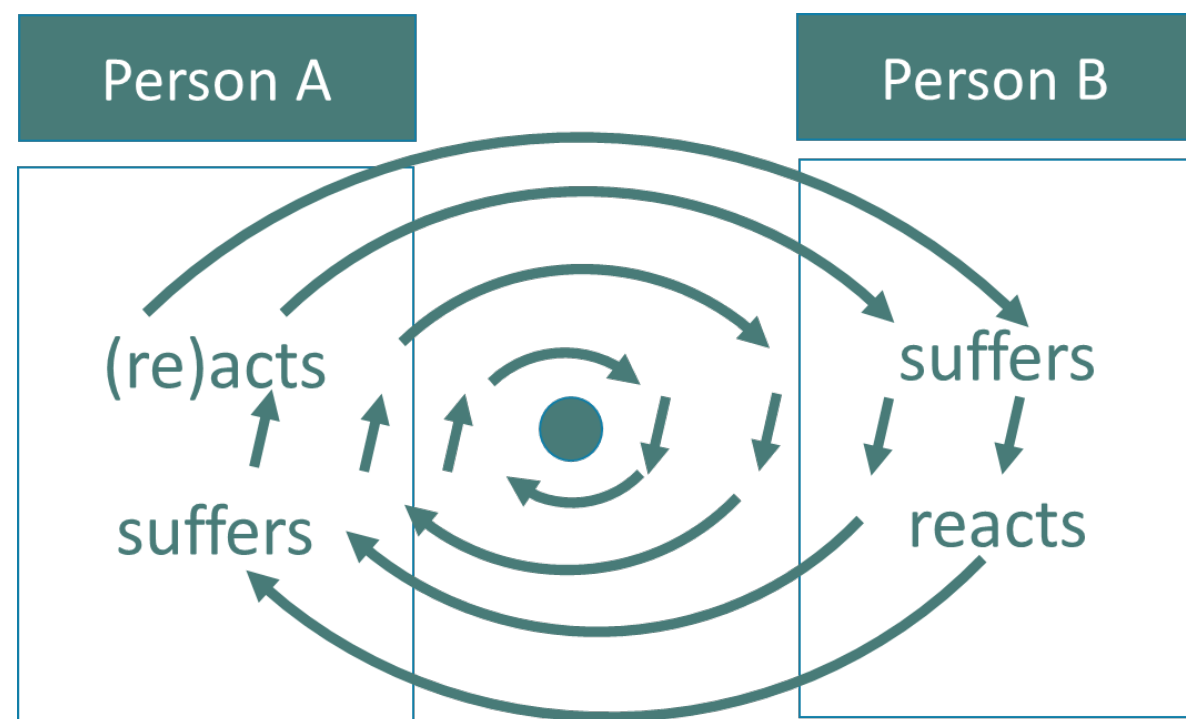
Distributed

Poly-centrality



Resilience: Individual, System, Society

- **Individual:** Personal wellbeing, mental health
- **System:** Networks: electric grid, interbank market, GVC
Systemic risk due to spillover, domino effects (CoVaR)
- **Society:** Interaction among humans
 - Selection is problematic: *inclusions vs. replacing*
 - Human actions are driven by expectations
 - *Externalities* and endogenous *responses*



“Feedback
Externalities”

General Equilibrium Perspective

“we have met the enemy and he is us”

Resilience and Speed of Change

- Speed of shocks
 - **“Slow” shock** - sequence of small shocks
 - **Rapid Shock/Jump**
 - Reaction time is too slow
- Reaction time
 - Reaction is leaning against shock ⇒ shorter is better
 - Reaction is amplifying (feedback loops) ⇒ longer is better



Resilience and Global Order

Chapter 9



Resilience and Global Order

- Geopolitics
 - Geography
 - Zero-sum game
- Global Common and Public Goods
- Global Trade
- Global Finance
- Emerging and Developing countries



Global Common and Public Goods

- Investment with Externalities ⇒ Underinvestment
 - No zero-sum game
 - Beggar-Thy-Neighbor policies – Externalities with intent
- Common Good: fish Global Resilience
 - Non-exclusivity (externality/free-rider problem)
- Public Good: light tower world health, climate
- Coordination and Global Order
 - Across various areas
 - Only in areas with common/public goods

Fragmentation

	Outcome-based	Rule-based
Bilateral		
Multi-lateral		

- Across ideologies (“The West” vs. autocratic systems)



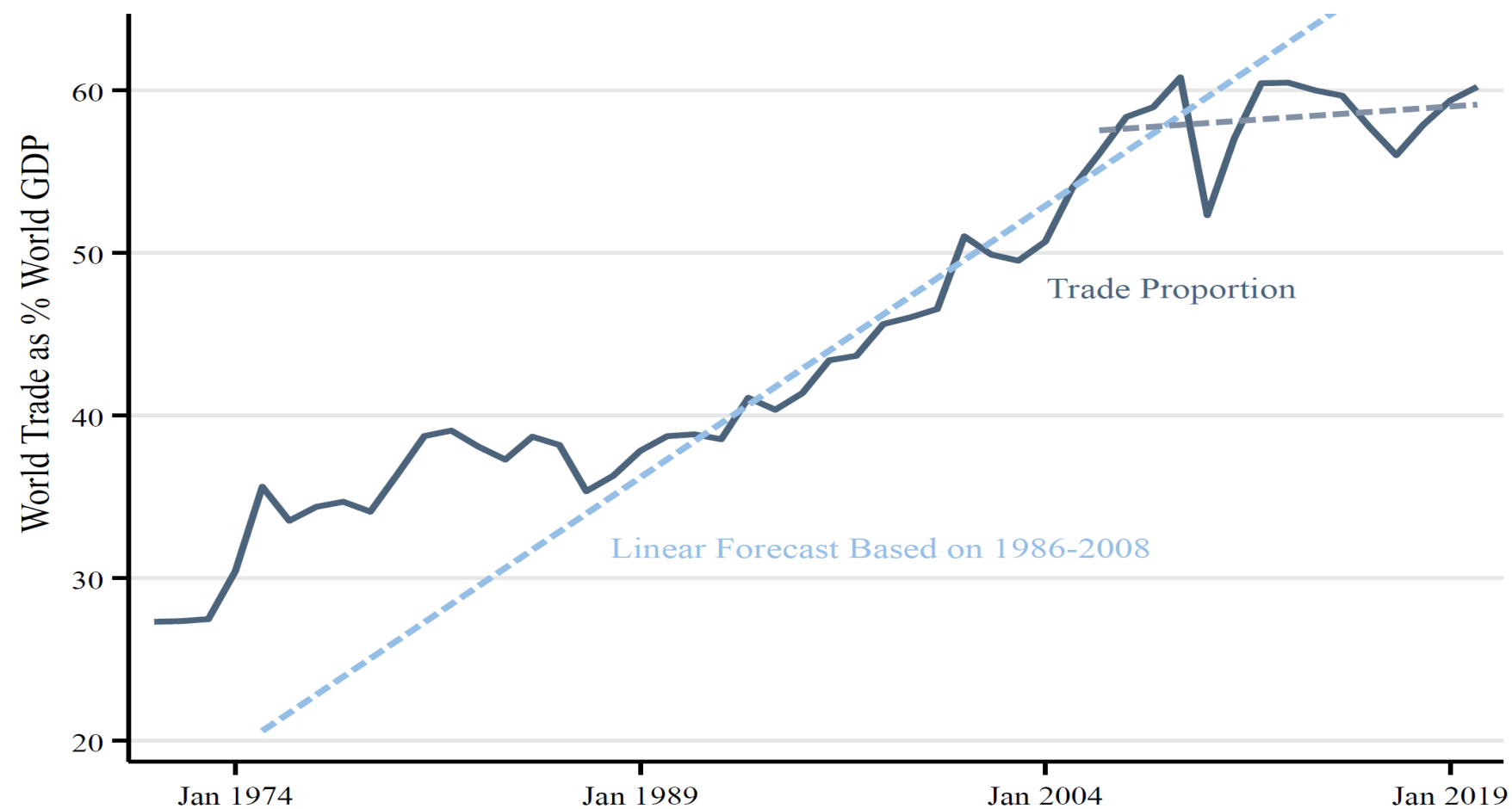
Global Resilience Paradox

- *“Global resilience is undermined by local resilience”*
- Global resilience as global common good
 - Underinvestment in buffers, substitutability, infrastructure
- Local resilience (self-sufficiency)
 - Investment in local resilience lowers investment in global resilience
 - Lower mutual interdependence
 - ... even though global resilience is much more cost-efficient



Global Trade and Geopolitics

- **Pre: Mutual interdependencies** ⇒ to ensure peace/**international stability**
 - “Just-in-time”, Global Value Chains
Wandel durch Handel
 - ... but **slowabilization** (in goods only)



Global Trade and Geopolitics

■ **Pre:** Mutual interdependencies ⇒ to ensure peace/**international stability**

- “Just-in-time”, Global Value Chains
Wandel durch Handel
- ... but **slowabilization** (in goods only)

■ **Post:** country Resilience ⇒ less global stability

- “Just-in-case”, autarky, self-reliance

⇒ **higher inflation, real interest**


Stress tests for global value chains

■ “Fork in the road”: Fragmentation?

1. Reshoring,
2. Friend-shoring or
3. Multi-sourcing



Global Finance

- Resilience via **flexible exchange rates**
 - Shock: Devalue currency \Rightarrow export boom, import shrinks
 - **Mutual resilience insurance** across countries: common good
... but
 - 1930: Beggar-Thy-Neighbor – exploit with intent
 - 1944: Bretton-Woods-System
 - Fixed exchange rates US\$ in the center (US\$ linked to gold)
 - 1971: Nixon Shock
 - **Flexible exchange rates** ERM “snake” for Europe
 - Open current accounts
 - US\$ became more dominant due to eurodollar market
 - Fed Swaplines
 - 1998: South-East Asia crisis \Rightarrow EME reserves accumulation
- 

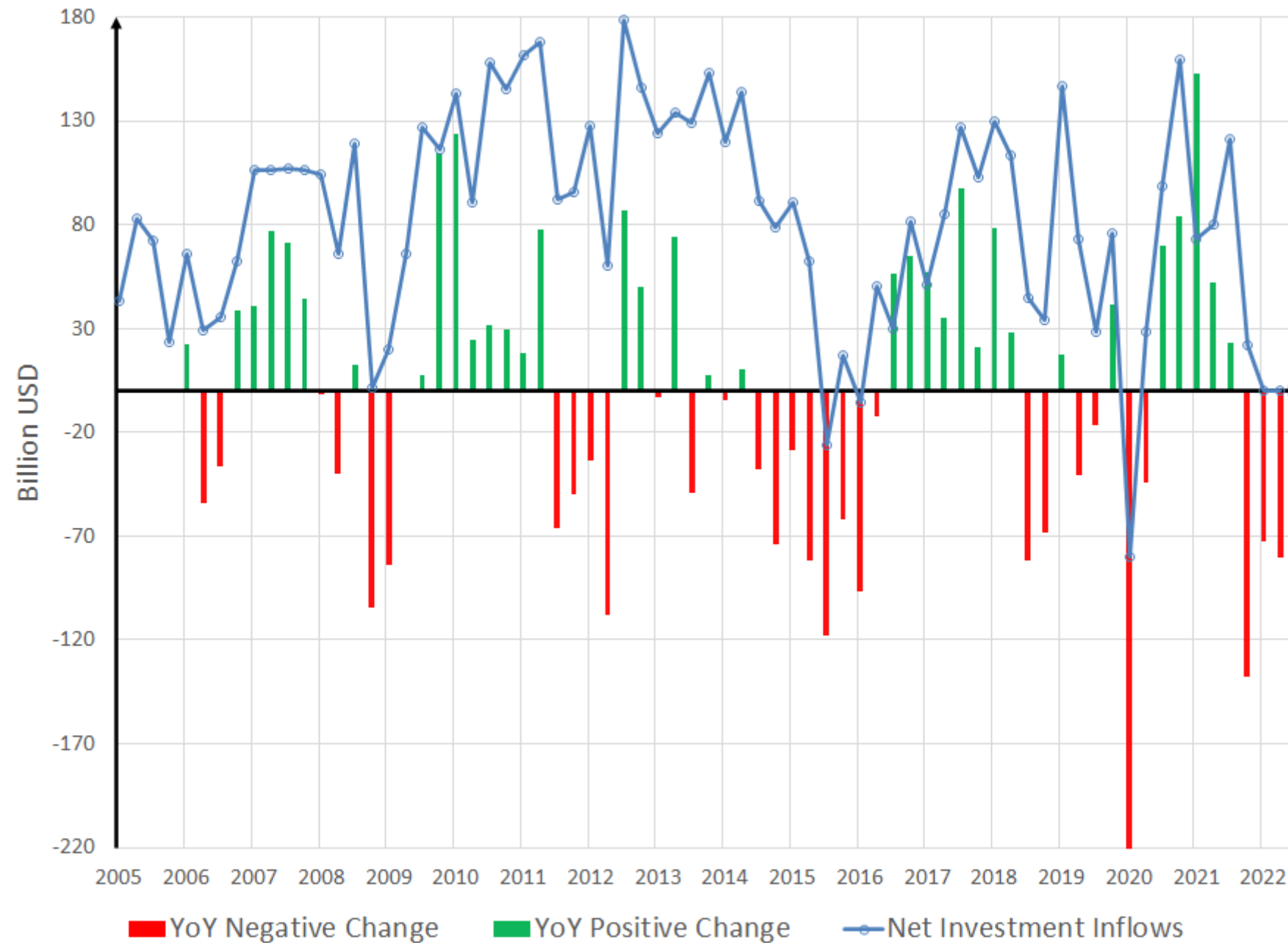
Global Financial Architecture

- Flight-to-safe asset
 - Tightening of US Monetary Policy
 - Risk-on, Risk-off



International: Flight to Safety

- Risk-on, Risk-off Flight-to-safe asset (in US\$)

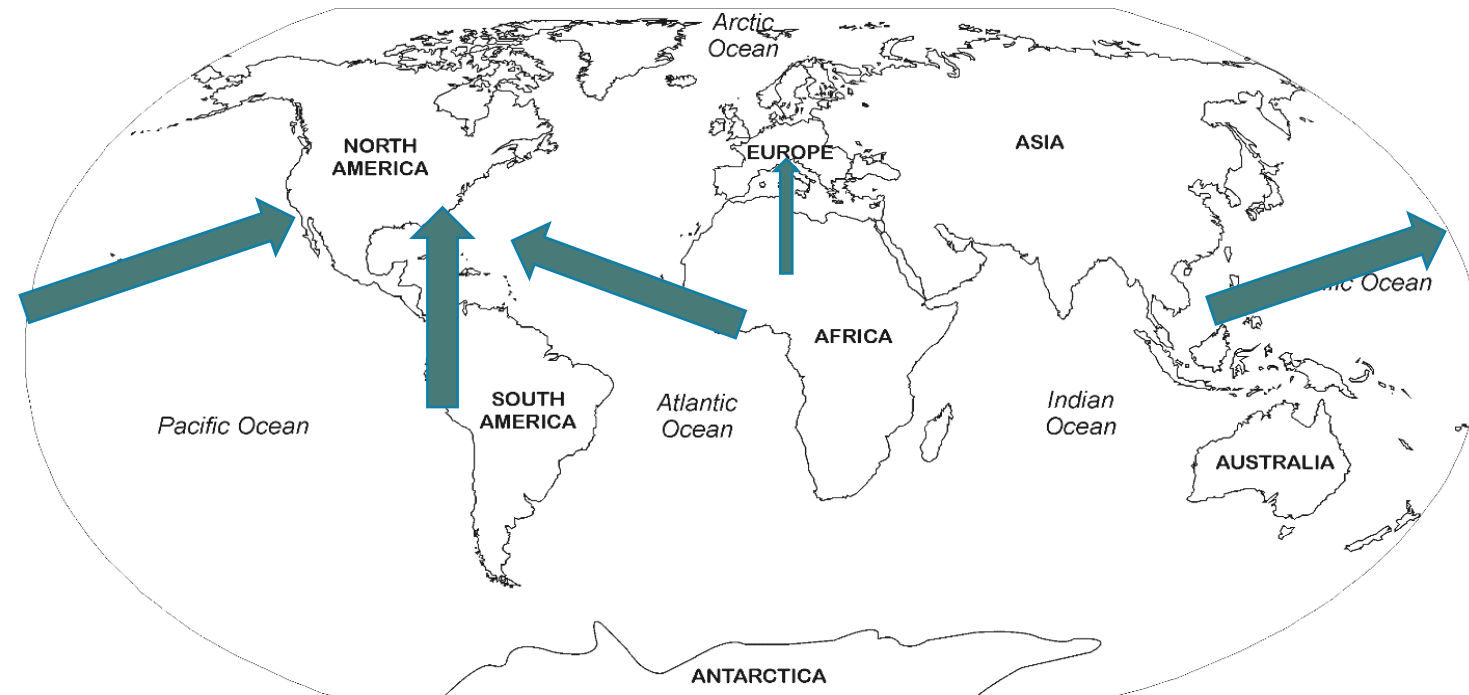


Source: Brunnermeier and Reis (forthcoming)

International: Flight to Safety

- Risk-on, Risk-off

Flight-to-safe asset



- Problem: Safe asset is *asymmetrically supplied* by AE

Flight-to-safety → cross-border capital flows

- Debt issues at times of global crisis

- For AE at inflated prices eases conditions

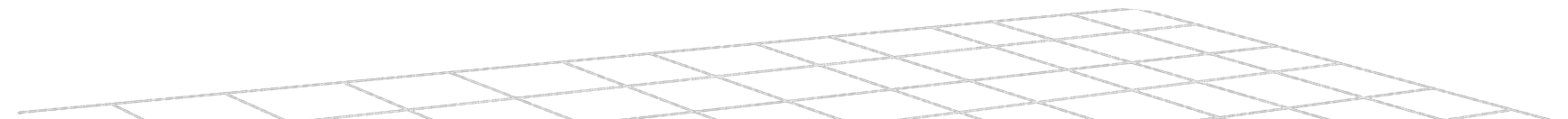
- For EME at depressed prices worsens conditions

- *Paradox: “Poor insure rich Paradox”*

Two Approaches

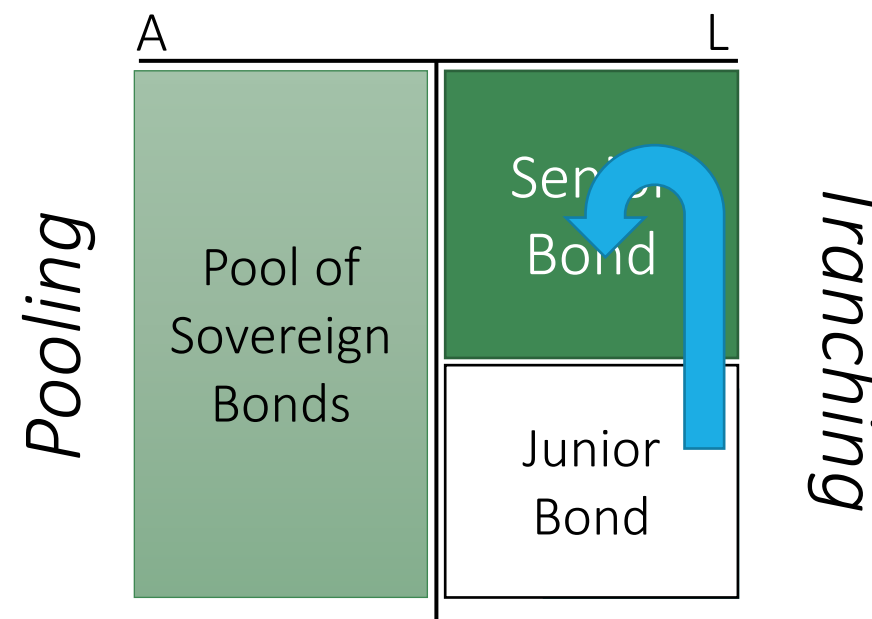
- Approach 1: “Buffer Approach” *(traditional)*
 - Lean against sudden stop (flight-to-safety) capital outflows
 - Precautionary Reserves
 - IMF liquidity lines
 - Central Banks Swap line arrangements
- Approach 2: “Rechanneling Approach” *(new proposal)*
 - “Global Safe Asset from & for Emerging Economies”

} Official sector



A Safe Asset for Emerging Economies: Rechannelling Approach

- Address root cause: Safe asset is supplied asymmetrically
- Create globally supplied safe asset for EME via pooling & tranching

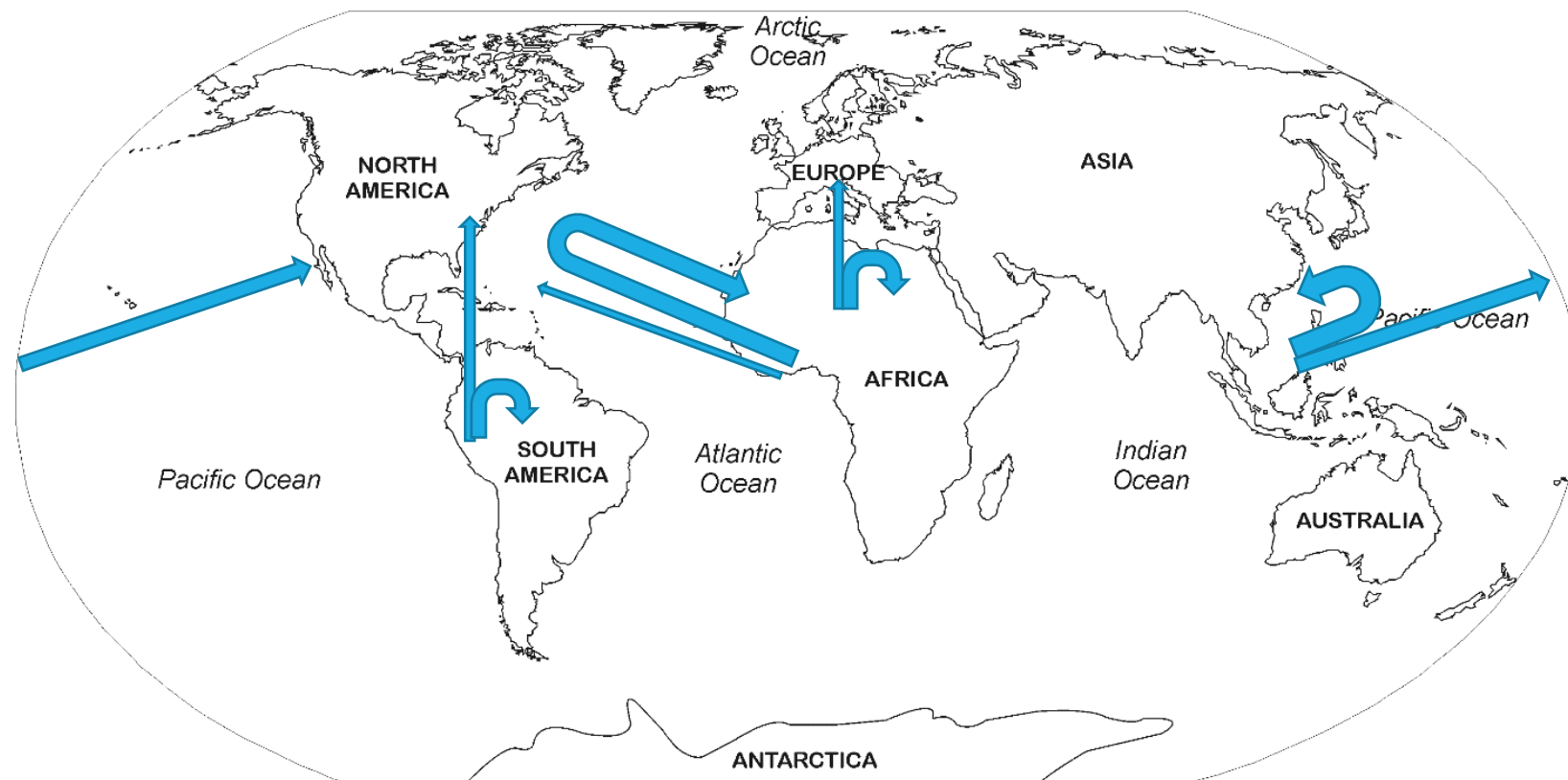


Rechannel:
Instead of cross-border
Across asset classes

- Expand ESBies idea for euro area to EME:
“SBBS (Sovereign-Bond Backed Securities) for the world”
Euro-nomics group 2011, 2016, 2017

International: Flight to Safety

- Risk-on, Risk-off → Flight to safe asset
- Channels back some of flight-to-safety capital flows
fewer cross-border capital flows



“Digital Currency Areas” - Global Fragmentation Positive (not normative)

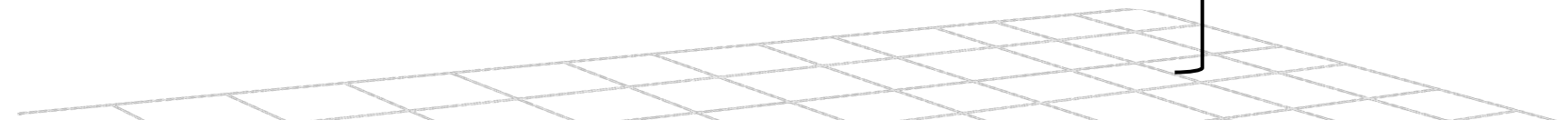
Shaped by privacy regulation

- **US:** **Stablecoins** in US \$
 - programmable tokens of social networks/industry 4.0
 - Challenge: regulating stablecoins, platform **interoperability**
- **Europe:** **Digital Euro** (CBDC)
 - Consumer (not industry 4.0 focused)
 - Challenges:
 - Programmable/Smart contract integration is limited
 - CBDC as legal tender undermines smart contracts further
- **China:** **AliPay** and **WechatPay** + Digital Yuan
 - Consumer (convenience) + medium of exchange focused
- **EMDE:** Domestic CBDCs to fend off **digital dollarization**
 - Challenges: loss of monetary sovereignty and cheap funding

*Rent seeking by
Stablecoin companies*

offensive

defensive

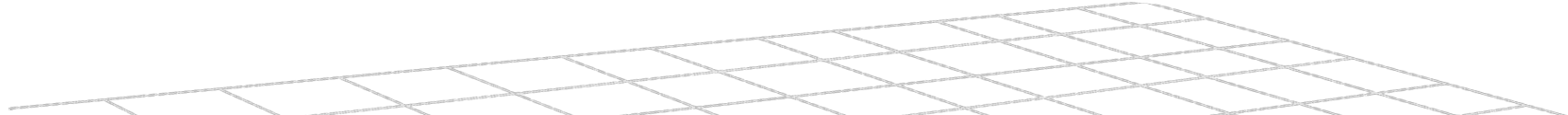
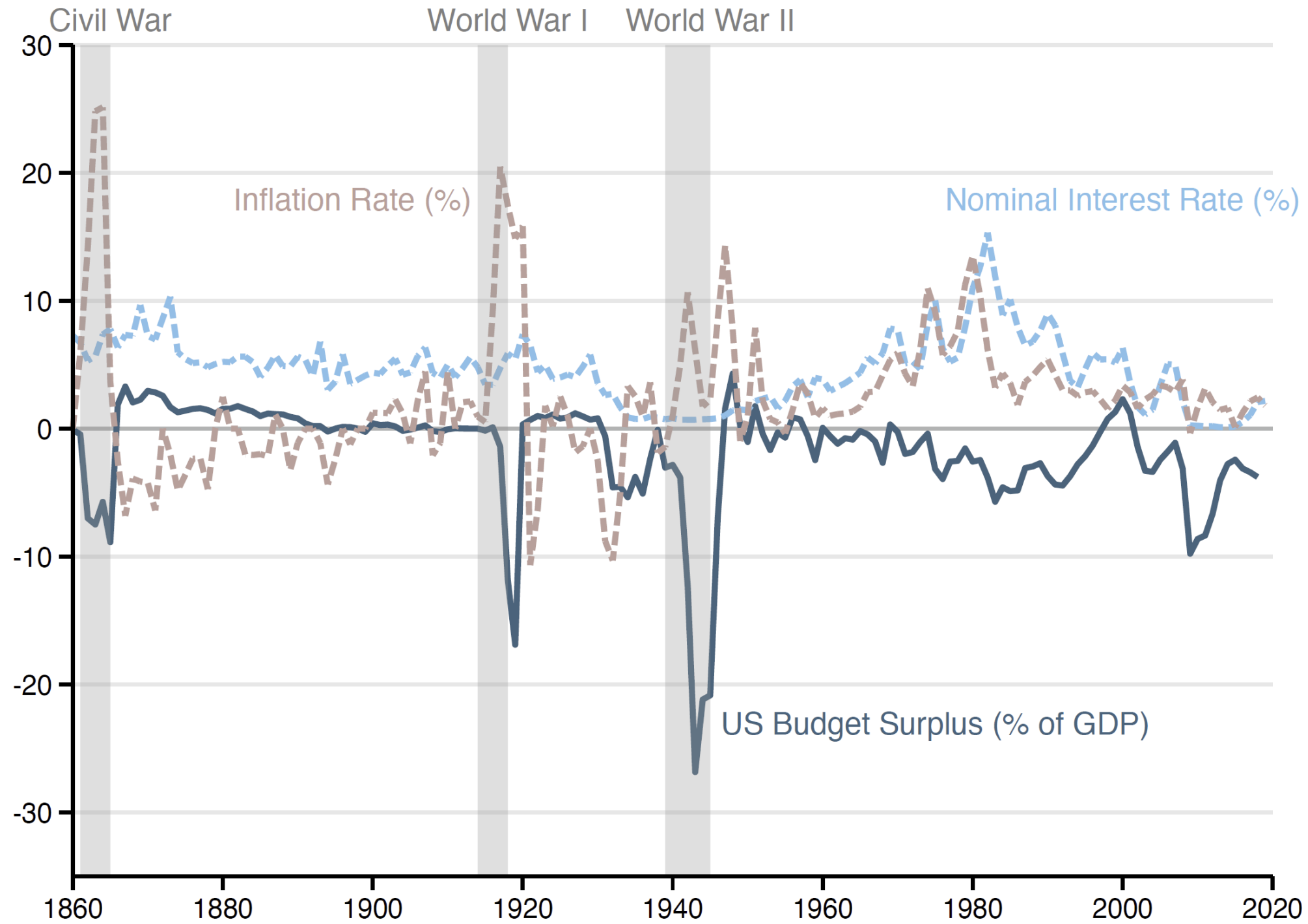


Inflation and Resilience

Chapter 9

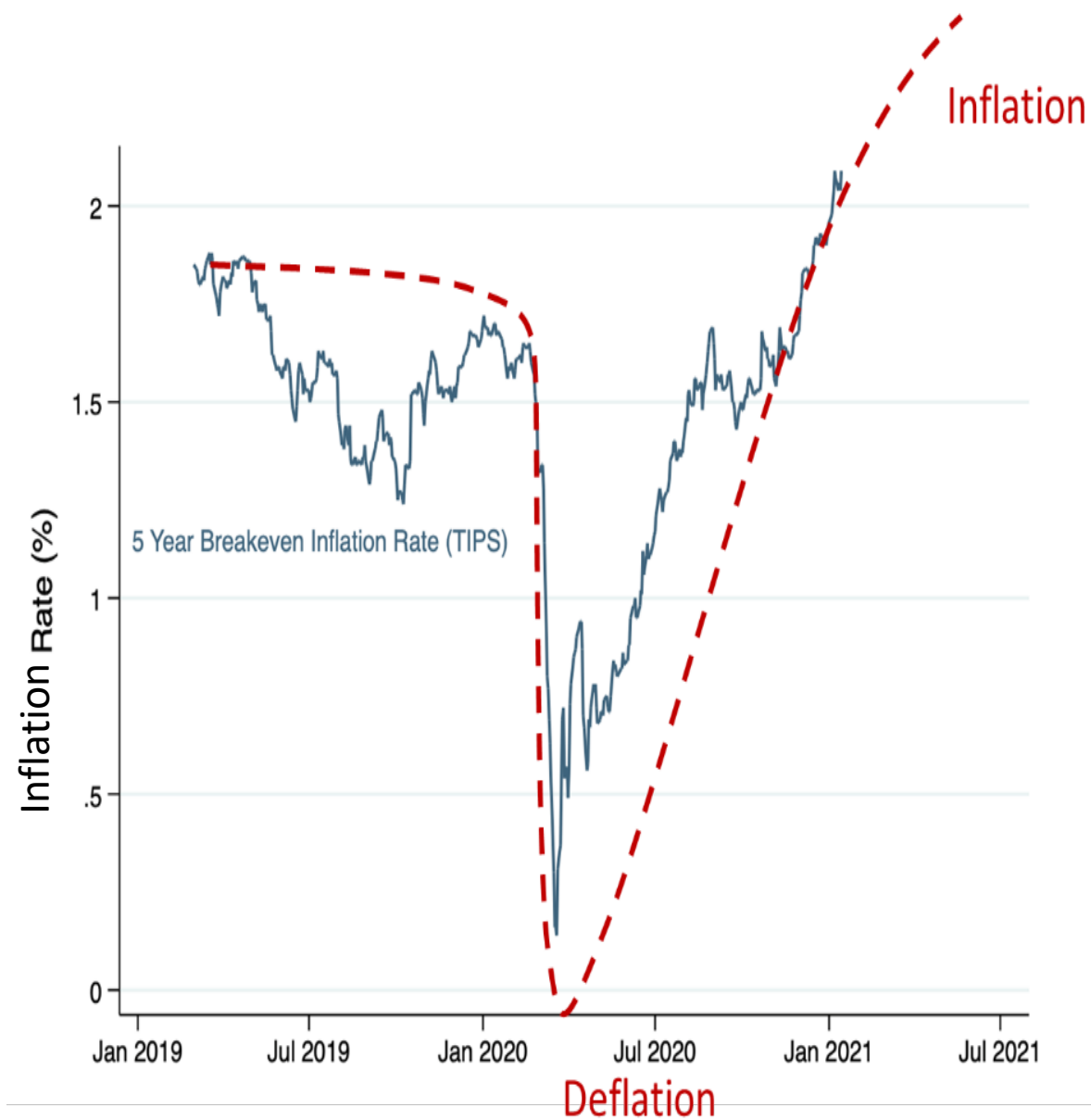


Fiscal Inflation Link

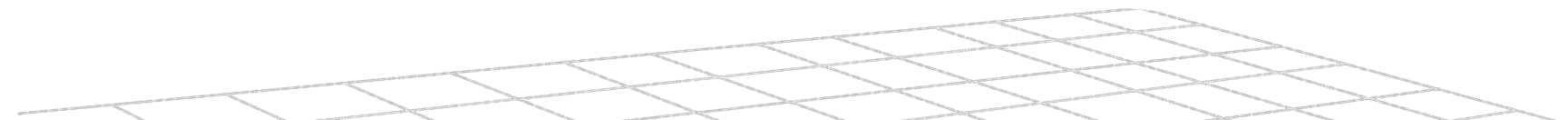


“Inflation Whipsaw”

5 Year Breakeven Inflation Rate (TIPS)



- **2 traps** (“resilience destroyers”)
 - Deflation trap
 - Inflation trap (fiscal + financial dominance)
- **Independence** central bank + **MacroPru**
 - Accelerator and breaks



Policies in a High Stag-inflationary Environment

■ Supply chain disruptions

- Energy – elasticities of substitutions

(micro vs. macro, ST vs. LT)

- Food shortages (starvation)

- Cyber attacks

- Covid outbreak in China (vaccine)

Expand supply

- Energy transition
- EU agricultural policy
- Share mRNA vaccines

■ Demand/investment boost

- Rearmament

- Green transition

Estimate increase in r^*
⇒ instability

Precautionary savings

■ Redistribution: oil importers to oil exporters (windfall gains)

Petro dollar recycling
(analog of 1970s Kissinger idea
to create a “buy-in”)



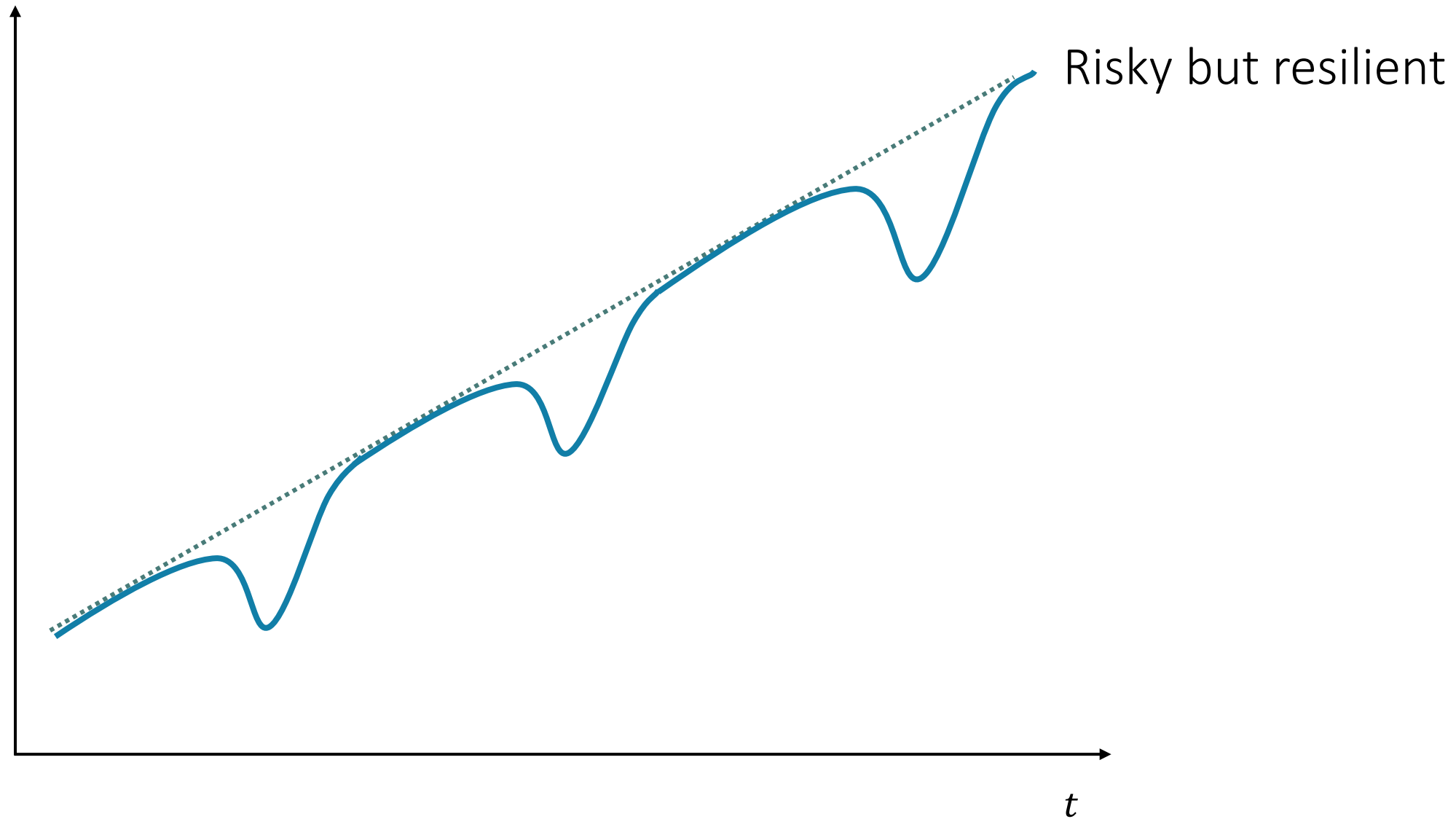
Finance and Resilience

Chapter 9



Resilience and the Slope of the Yield Curve

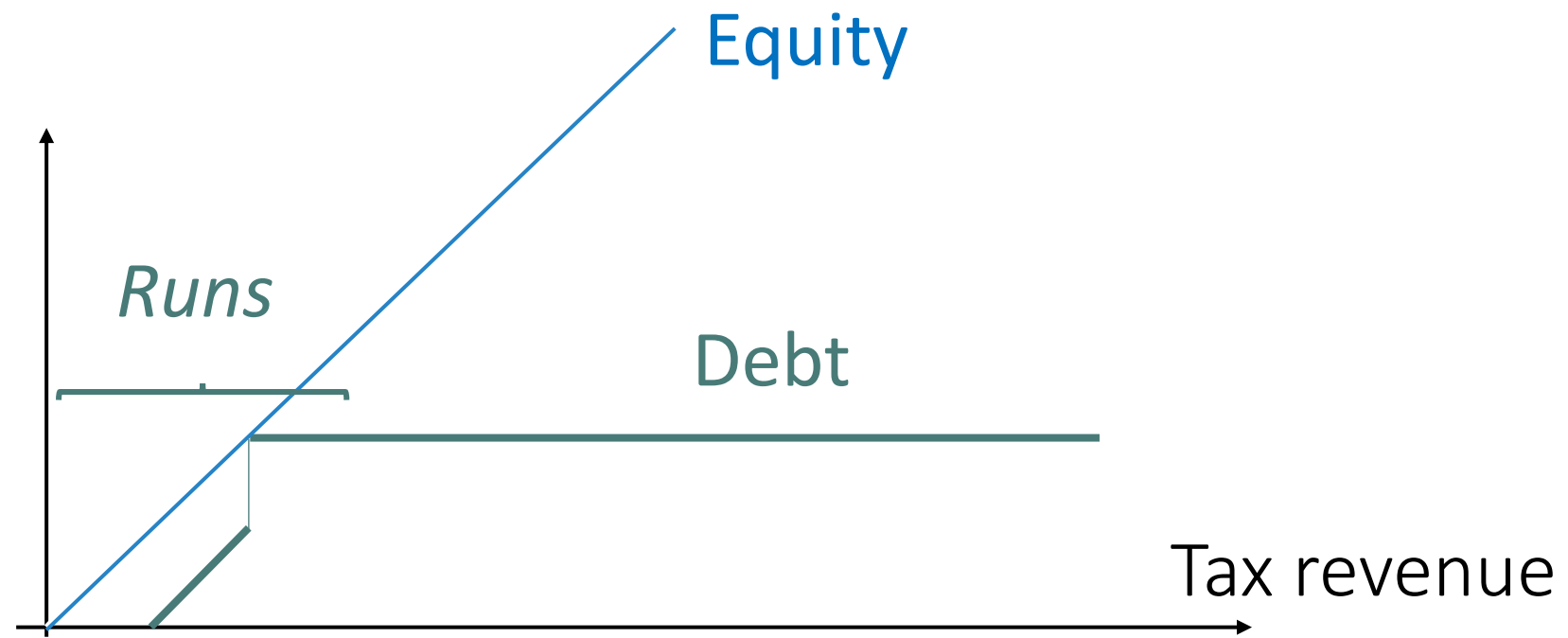
■ Resilient path



Resilience and the slope of the yield curve

- Increasing \Rightarrow resilience (∇ recessions)
- Flat \Rightarrow random walk (permanent)

Resilience: Debt vs. Equity



“robust”/resistant until it breaks through “Robustness barrier”

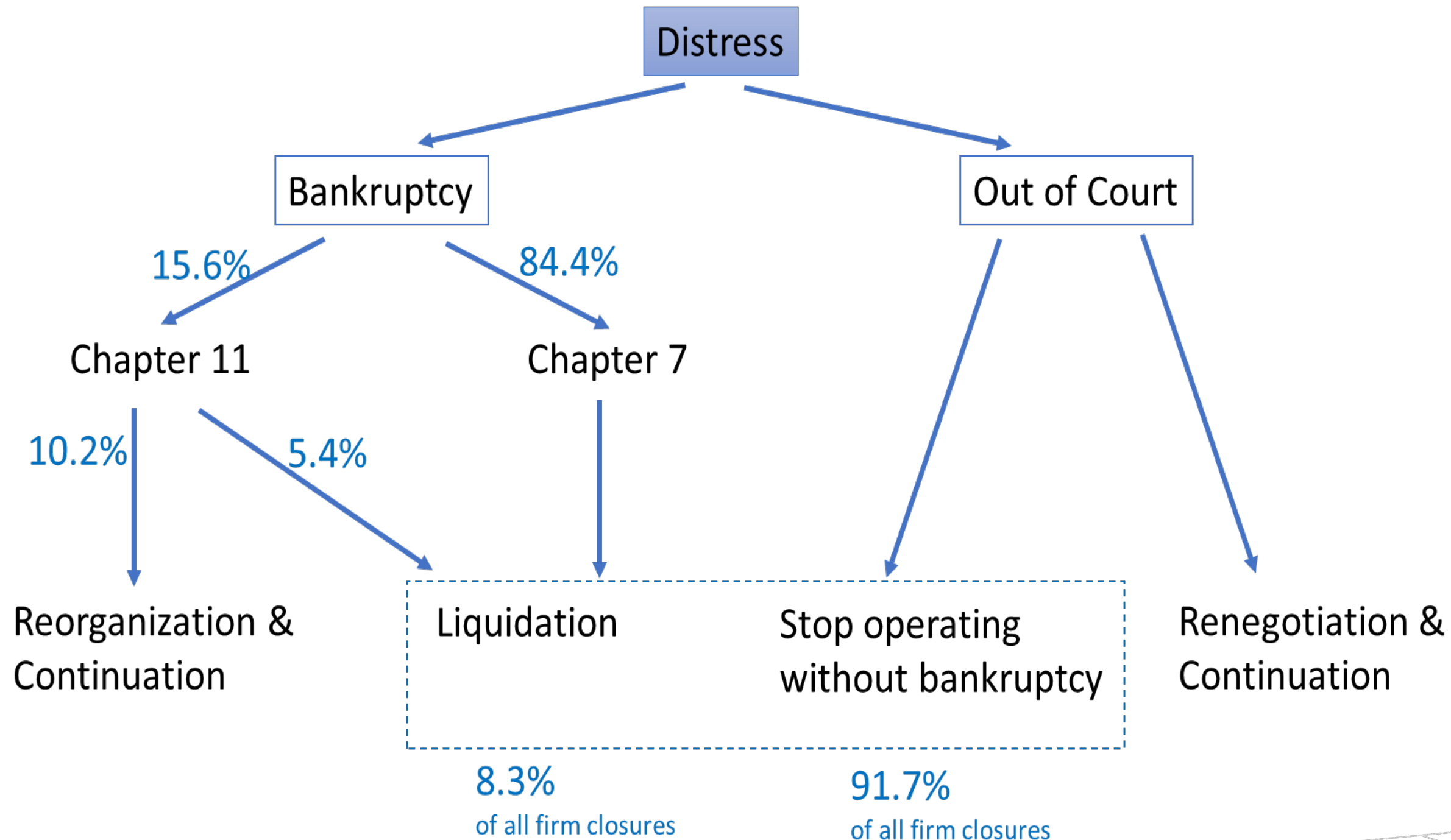


Equity



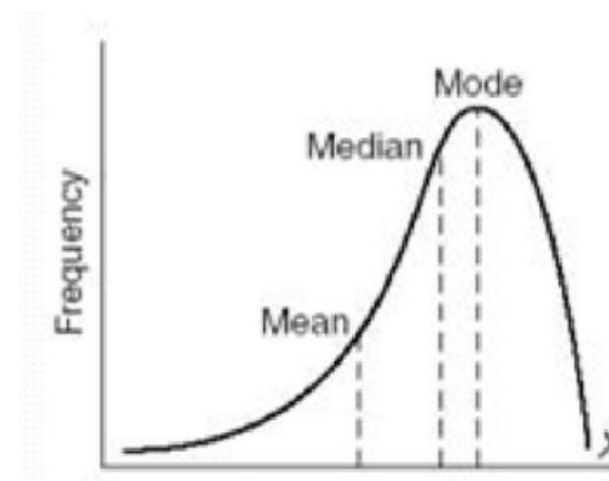
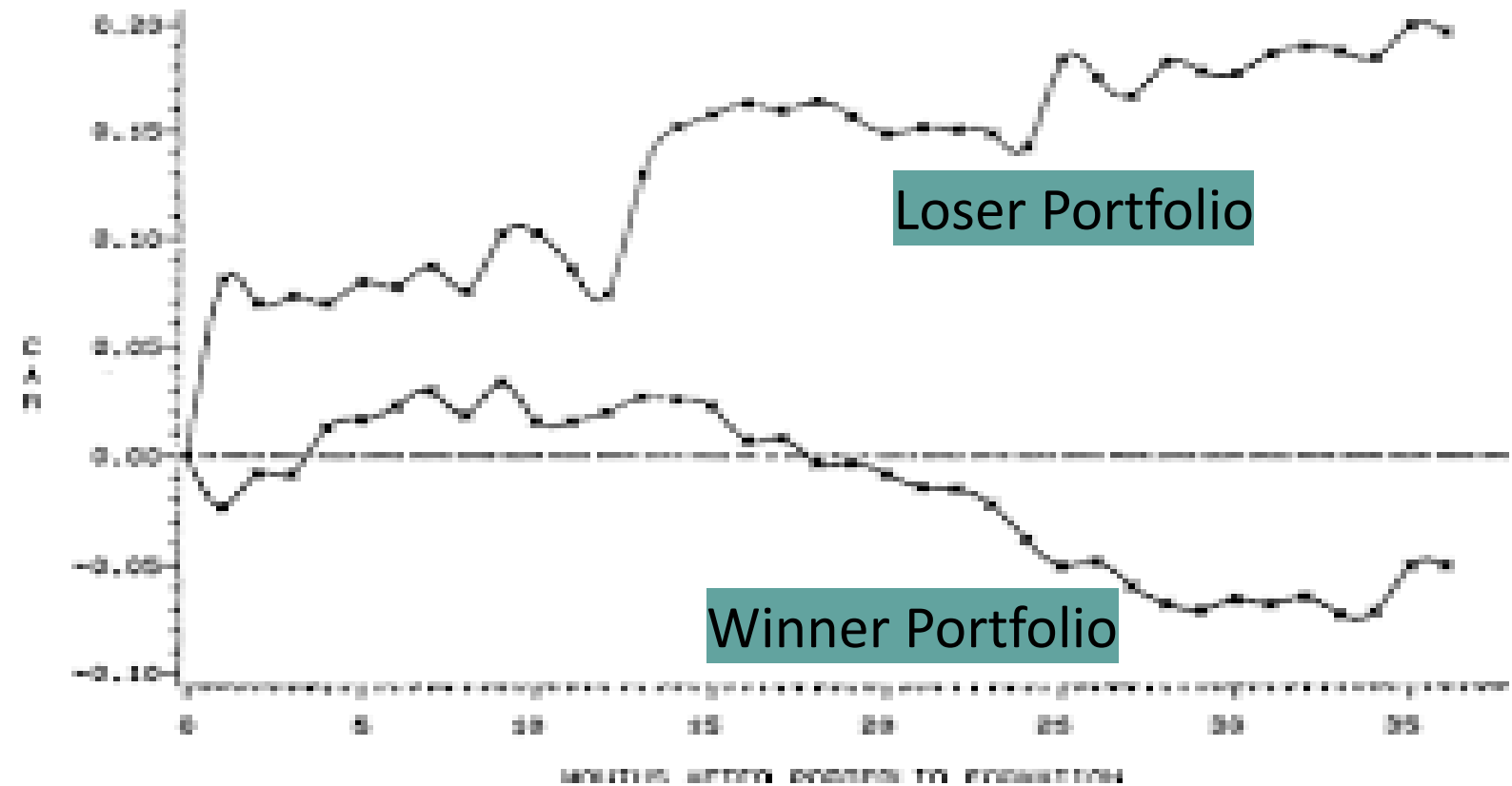
Resilience enhancer: Bankruptcy Protection

- Bankruptcy in US:



Stock Market Resilience - Cross-section

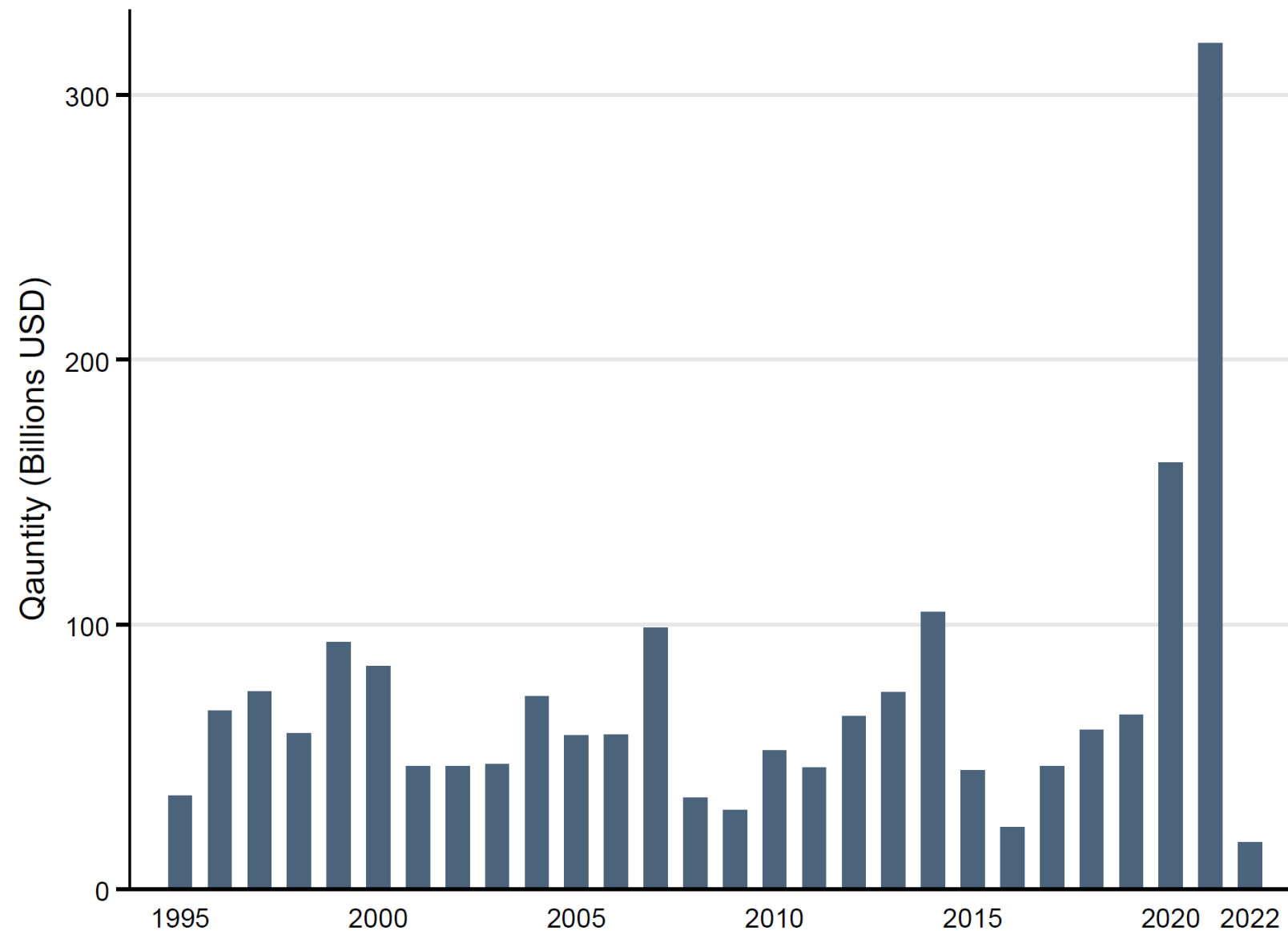
- Resilience = price reversals
 - Long-run Price Reversal: 4 years
DeBondt and Thaler (1985)
 - Medium-run Momentum: 6 months
 - Very short-run Reversal: daily
- ... more after downside-shocks?
 - Negative **skewness** (asymmetric distribution)
(of whole market vs. individual stocks)



“Financial Markets Whipsaw”: Stocks and Corporate Bonds

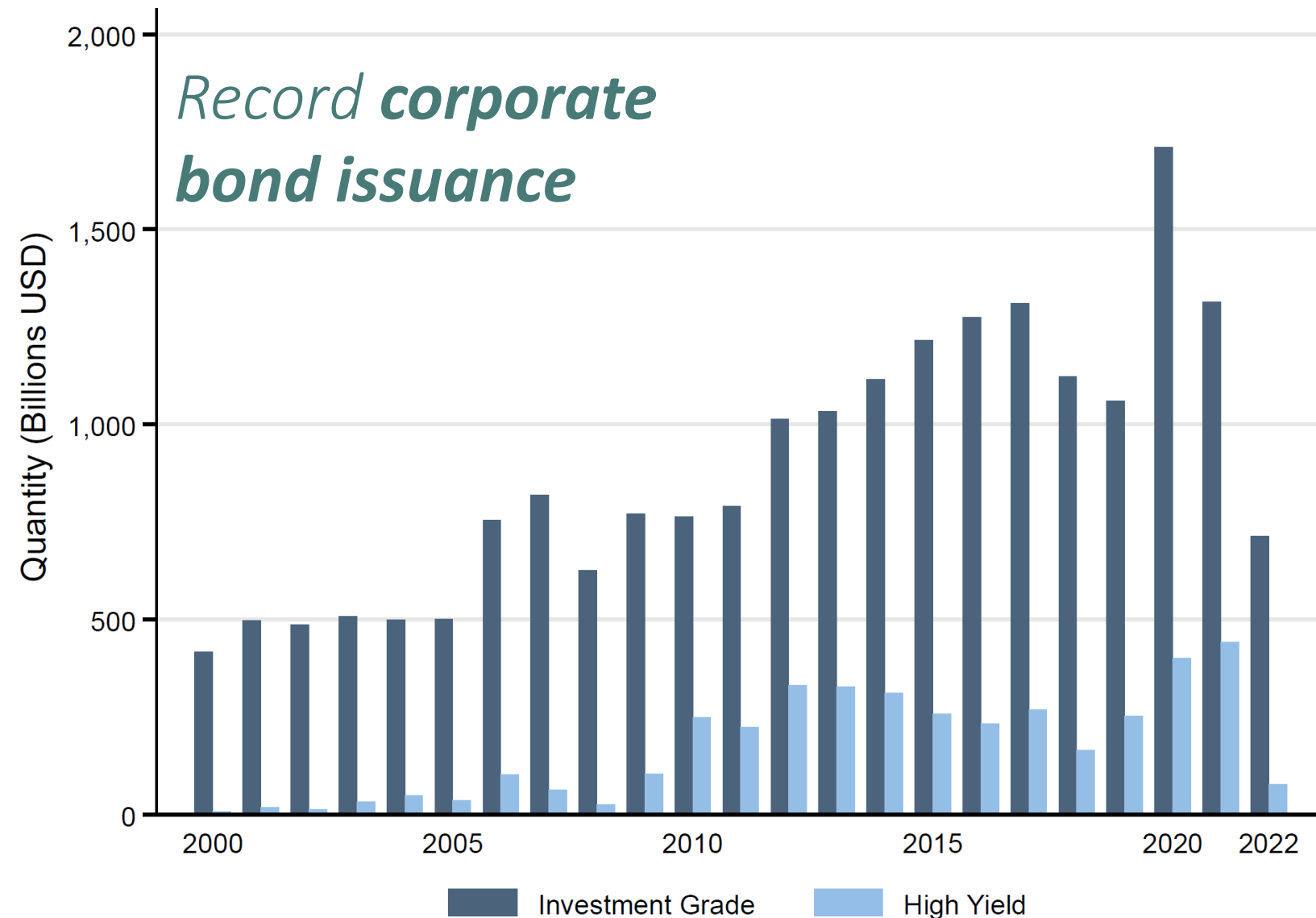
- March 2020 shivers followed by strong recovery
 - **Stock market** record heights – IPOs like during NASDAQ bubble

*Record **IPOs** due to SPACs*



“Financial Markets Whipsaw”: Stocks and Corporate Bonds

- March 2020 shivers followed by strong recovery
 - **Stock market** record heights – IPOs like during NASDAQ bubble
 - **Corporate bond market** CB: Tail risk removal



Large corporation paid back bank loans (from drawn credit lines)
Freed up risk-bearing bank capital by banks for lending to SMEs

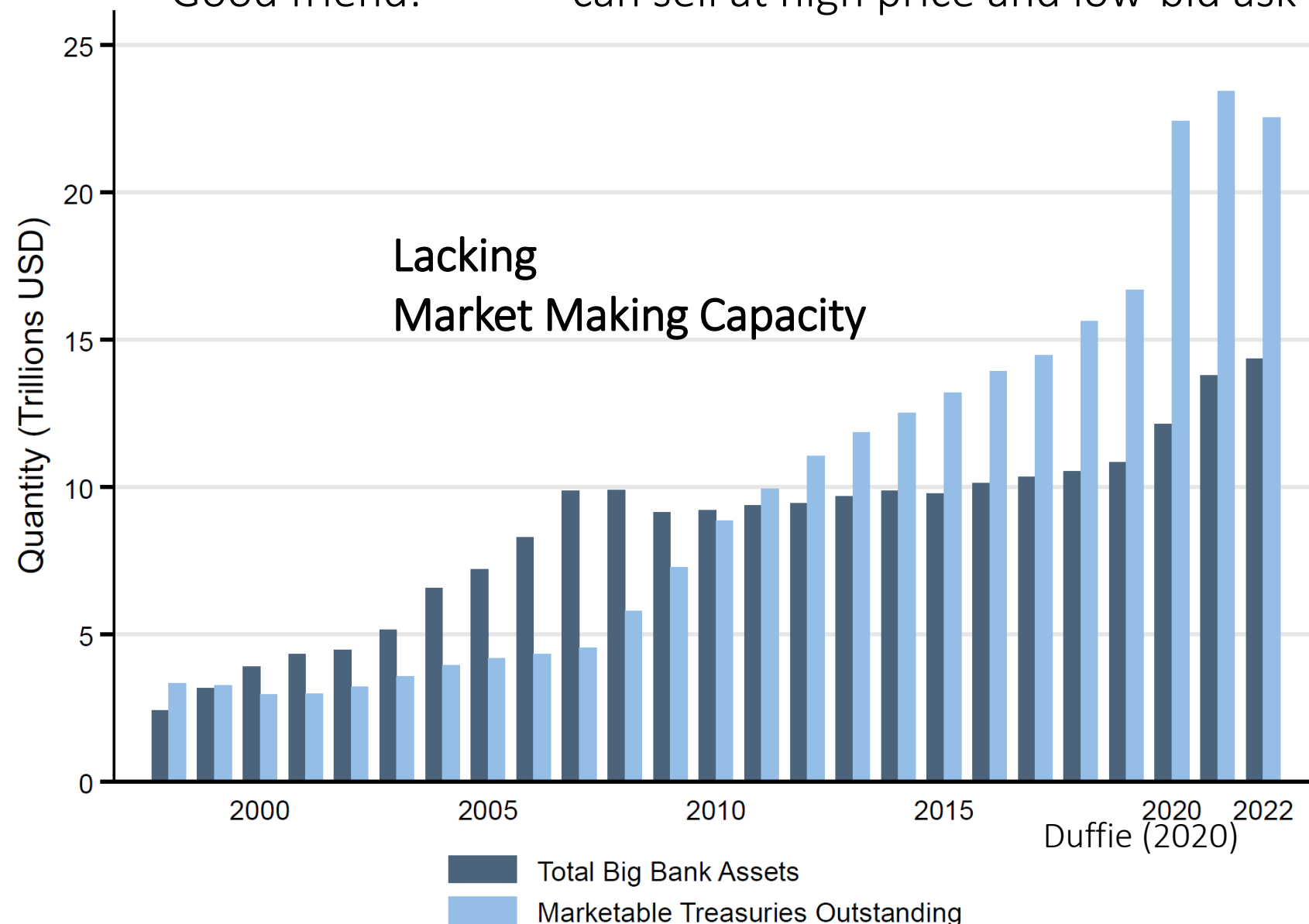
“Financial Markets Whipsaw”: US Treasury

- March 2020 shivers followed by strong recovery

- Gov. bond market shivers**

CB: Market maker of last resort to preserve safe asset status

- What’s a safe asset? Precautionary savings: $\text{Asset Price} = E[\text{PV}(\text{cash flows})] + E[\text{PV}(\text{service flows})]$
- Good friend: can sell at high price and low-bid ask spread in crisis times



Resilience and Policy Implications

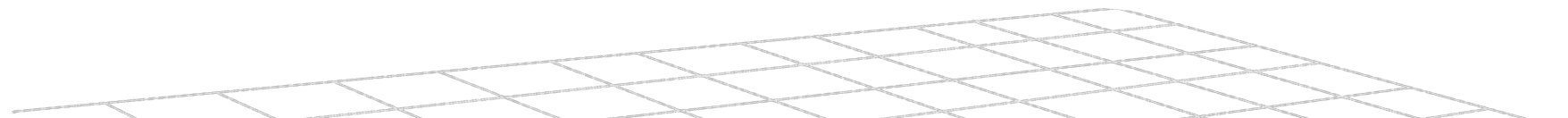
- **International Trade: Global value chains**
 - From “just in time” to “just in case” -- stress tests for GVC (resilience lessons from GFC)
- **International Macro-Finance**
 - Flexible exchange rate – Foreign exchange reserves (buffers)
+ MacroPru (limited \$-debt)
 - Poor insuring the rich: “GloSBies” and Global Role of the US dollar as safe asset
- **Global geopolitics** – cyber warfare
- **Emerging Economies** – poverty and middle-income traps
- **Climate change** – Sustainability = resilience + no adverse trend
- **Macro**
 - Low interest rate \Rightarrow more fiscal, less monetary resilience
- **Finance**
 - Efficient debt restructuring -- Capital requirements (buffers)
(to avoid debt overhang)
 - Distributed Ledger Technology (DLT)
- **Resilience Inequality** \Rightarrow income and wealth inequality
- **Health:** Vaccines to return to “new normal” (Uber-Resilience) vs. China’s zero-Covid
- **Education:** Foster taking initiatives, general and life-long education, no comparisons to others

Outline of Book

- Part I: Society and Resilience
- Part II: 4 Elements of Resilience Management: COVID
- Part III: Macro Resilience
 - Innovation boost vs. Scarring
 - Financial whipsaw
 - Public Debt
 - Inflation whipsaw
- Part IV: Global Resilience
 - EMDE
 - Geopolitics, World order, Global finance, Value chains, Climate



Thank You



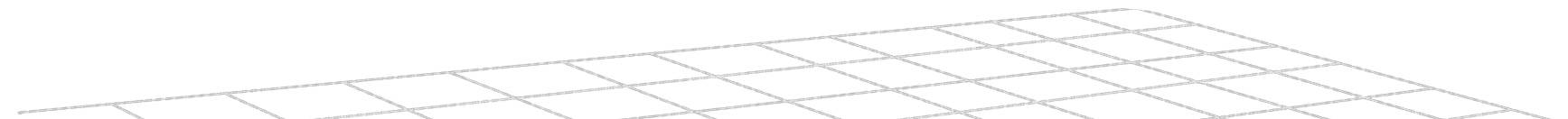
Resilience and Policy Implications

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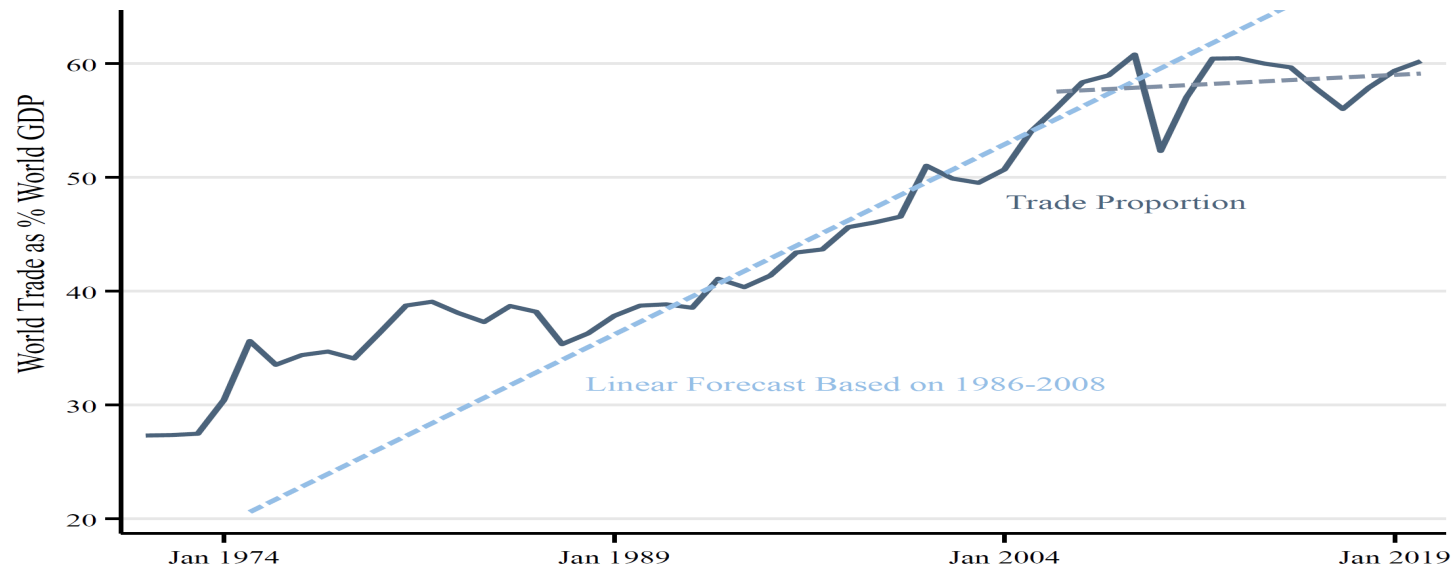
02/24/22 Watershed Moment on Global Economic Order

- **Pre:** mutual interdependencies to ensure peace
make wars expensive
- **Trade:** Global Value Chains, “just-in-time”
Trade bring (political) change – “Wandel durch Handel”
⇒ low π
- **Post: Resilience:** “just-in-case”, autarky, self-reliance
 - More than **slowbalization** (?) - sanctions



The Future of Globalization (Slowabilization)

- “Slowbalization” (in trade), Deglobalization (in services, technology transfers)



- From **cost minimization** to **Resilience**
 - **Just-in-Time** \Rightarrow **Just-in-Case**

■ **Cheap**

Reliable/sustainable

■ Cheapest supplier/country

3 different suppliers (**multi-sourcing**)
from 3 different continents



Fragmentation via
“Friend-shoring”

GVC Stresstests



02/24/22 Watershed Moment on Global Economic Order

- **Pre:** mutual interdependencies to ensure peace
make wars expensive
 - **Trade:** Global Value Chains, “just-in-time” \Rightarrow low π
Trade bring (political) change – “Wandel durch Handel”
 - **Finance:** Cross-border investments – open capital account
EM \$-reserve holdings to offset capital outflows \Rightarrow low r
- **Post: Resilience:**
 - Trade: “just-in-case”, autarky, self-reliance
 - Finance: capital controls, fewer EM \$-reserves \Rightarrow higher π, r^*
 - + green transition
 - + Covid shock in China
- Fork in the road”: Reshoring, friend-shoring or multi-sourcing



Working from Home and city design

- Working from home: shift – stigma removal
- Donut effect due to Covid for metropolitan areas
 - City centers are struggling, suburbs thriving



- Smart cities
 - Digitalization – New form of hygiene management (like sewage in 19th century)



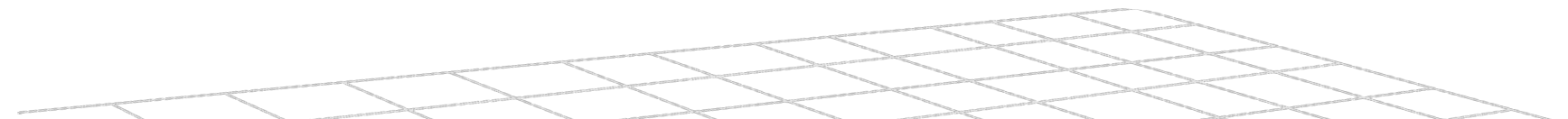
International Economics and Resilience

Chapters 13, 14



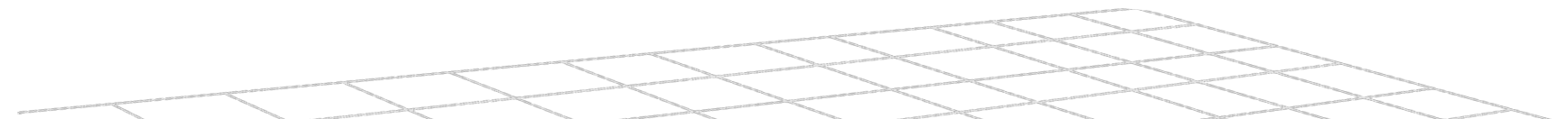
Global Resilience

- Emerging Economies
 - Poverty trap
 - Resilience to bounce back after a shock
 - Middle-income trap
- Floating exchange rate as resilience enhancer
 - If debt in domestic denominated currency
- Capital flows and US monetary policy
- Global safe asset – resilience for advanced economies
- Sovereign Debt Restructuring, IMF's SDR, ...



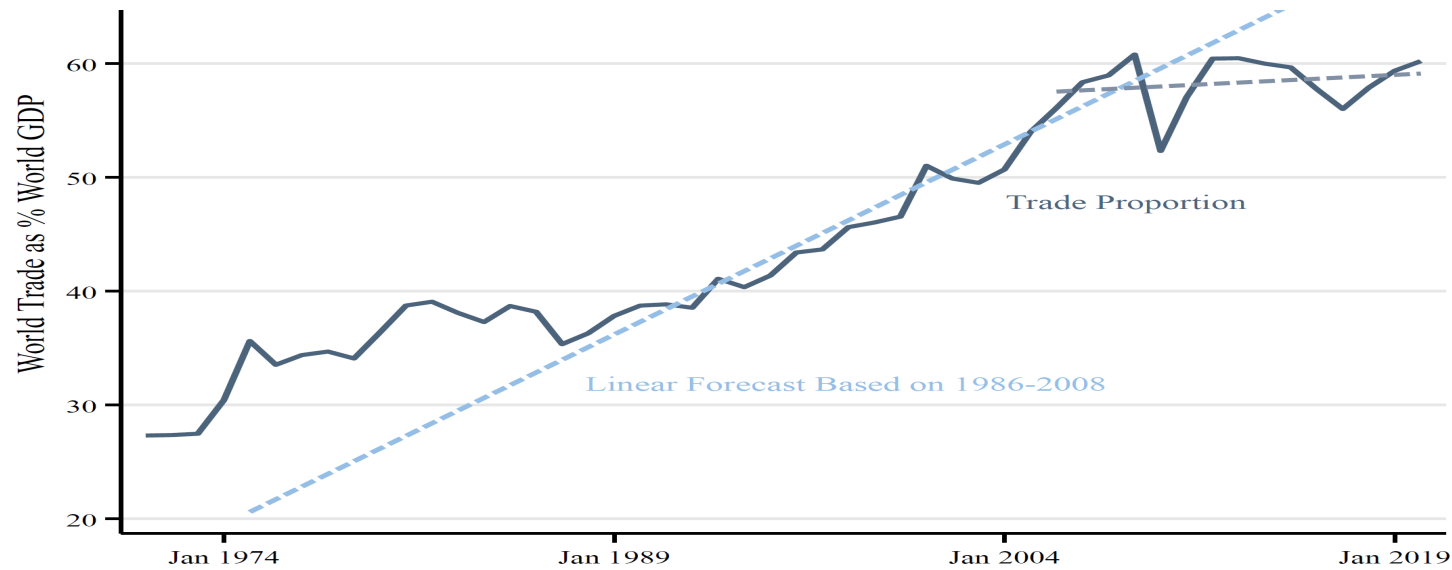
02/24/22 Watershed Moment on Global Economic Order

- **Pre:** mutual interdependencies to ensure peace
make wars expensive
- **Trade:** Global Value Chains, “just-in-time”
Trade bring (political) change – “Wandel durch Handel”
⇒ low π
- **Post: Resilience:** “just-in-case”, autarky, self-reliance
 - More than **slowbalization** (?) - sanctions



The Future of Globalization (Slowabilization)

- “Slowbalization” (in trade), Deglobalization (in services, technology transfers)



- From **cost minimization** to **Resilience**
 - **Just-in-Time** \Rightarrow **Just-in-Case**

- **Cheap** **Reliable/sustainable**

- Cheapest supplier/country **3 different suppliers (multi-sourcing)**
from 3 different continents



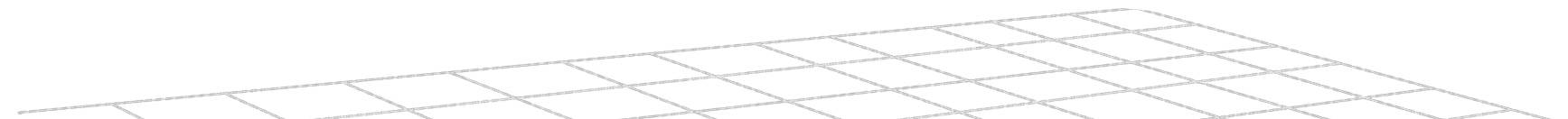
Fragmentation via “Friend-shoring”

GVC Stresstests



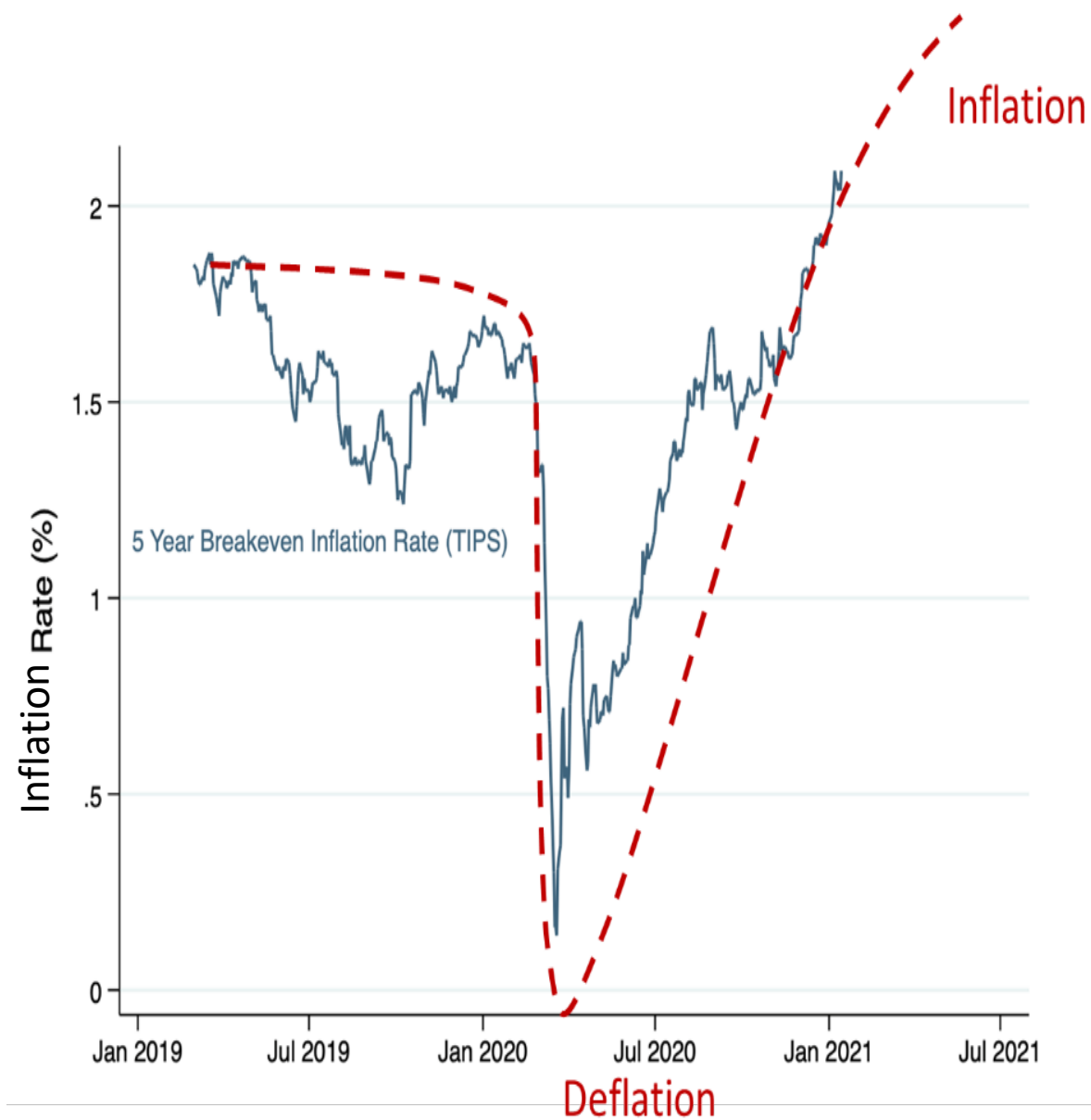
02/24/22 Watershed Moment on Global Economic Order

- **Pre:** mutual interdependencies to ensure peace
make wars expensive
- **Trade:** Global Value Chains, “just-in-time” \Rightarrow low π
Trade bring (political) change – “Wandel durch Handel”
- **Finance:** Cross-border investments – open capital account
EM \$-reserve holdings to offset capital outflows \Rightarrow low r
- **Post: Resilience:** “just-in-case”, autarky, self-reliance
 - More than **slowbalization** (?) - sanctions
 - End of “peace dividend”, **rearmament**
 - + **green transition** \Rightarrow higher π, r^*
 - + **Covid shock in China**
 - More capital control (?) ... **fewer \$-reserves**

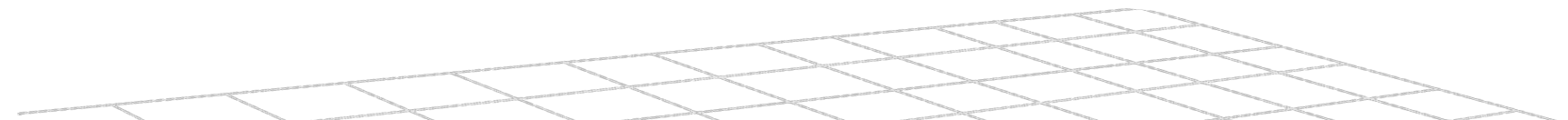


“Inflation Whipsaw”

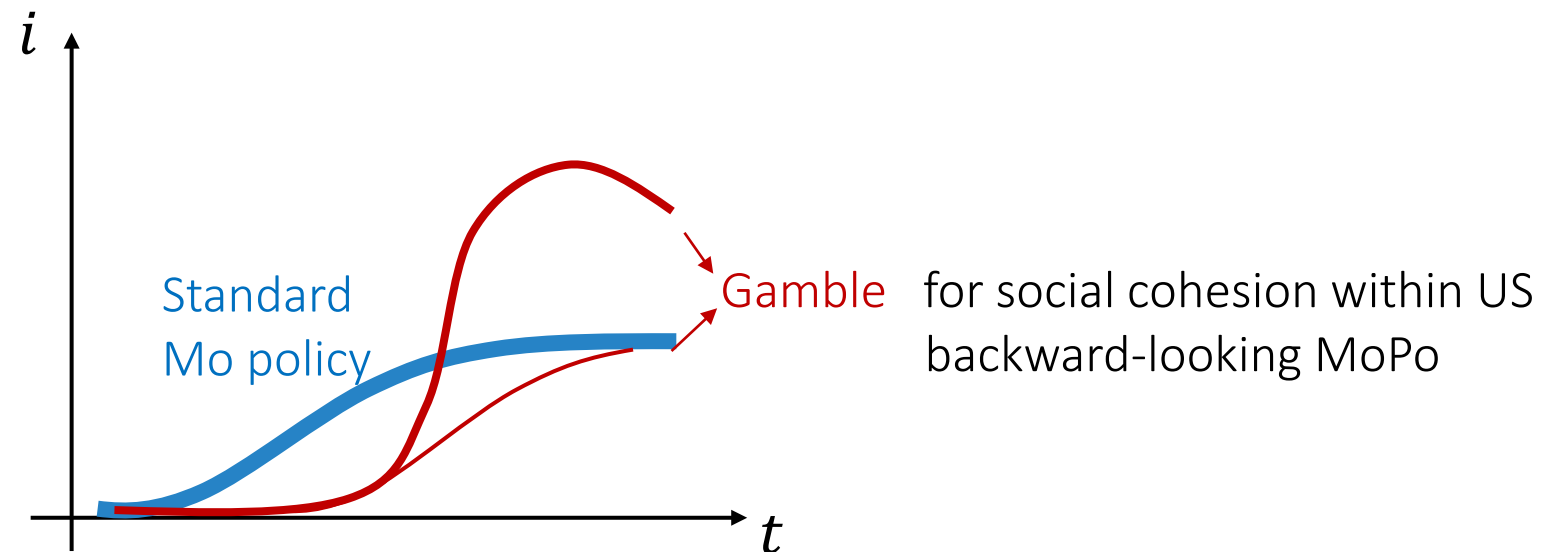
5 Year Breakeven Inflation Rate (TIPS)



- **2 traps** (“resilience destroyers”)
 - Deflation trap
 - Inflation trap (fiscal + financial dominance)
- **Independence** central bank + **MacroPru**
 - Accelerator and breaks



US Monetary Policy: “Transitory” Gamble for US, Downside for EMDC



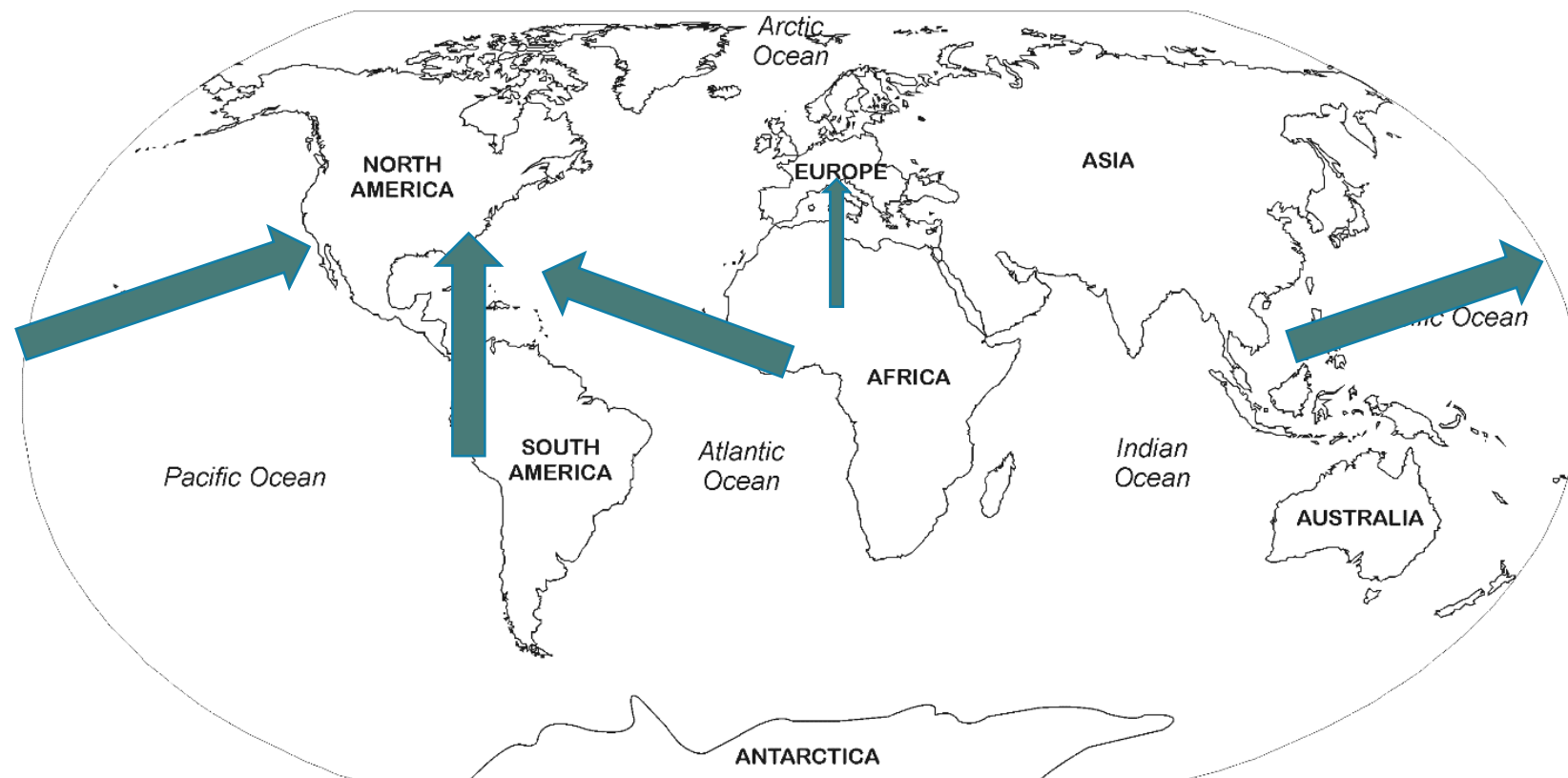
- Supply shortages relative to demand excesses
 - Record imports from China + now: inflation in “core services”
- To bring inflation down – avoid **de-anchoring** of inflation expectations
Taylor Principle $\phi_\pi > 1$, i.e. **real rate $r^\$$ increase**
- **High debt level:** debt sustainability \Rightarrow financial instability
MoPo more sensitive/error prone
- **MoPo spillovers to EMDC** \Rightarrow Flight-to-Safety - SS (loss of (local) safe-asset status)



$r^{EM} < g^{EM} \downarrow$ to sustain local EMDC safe asset
 $r^{EM} \uparrow \geq r^\$ \uparrow$ to be attractive relative to US Treasury

International: Flight to Safety

- Risk-on, Risk-off Flight-to-safe asset
- Problem: Safe asset is *asymmetrically supplied* by AE
Flight-to-safety → cross-border capital flows



International: Flight to Safety

- Risk-on, Risk-off Flight-to-safe asset
- Problem: Safe asset is *asymmetrically supplied* by AE
Flight-to-safety ➔ cross-border capital flows
- At times of global crisis, issuance of new debt
 - For AE at inflated prices eases conditions
 - For EME at depressed prices worsens conditions
- Question: *Who insures whom?* “*Poor insure rich Paradox*”
 - Correct insurance only if
buffer is large and debt long-term enough
so that no new debt issuance needed &
sell safe asset/reserves instead



Two Approaches

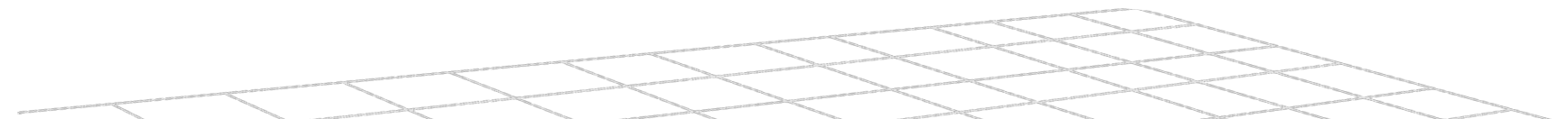
- Approach 1: “Buffer Approach” *(traditional)*
 - Lean against sudden stop (flight-to-safety) capital outflows
 - Precautionary Reserves
 - IMF liquidity lines
 - Central Banks Swap line arrangements
- Approach 2: “Rechanneling Approach” *(new proposal)*
 - “Global Safe Asset from & for Emerging Economies”
with Lunyang Huang

} Official sector



1. “Buffer Approach” via Reserves Holdings

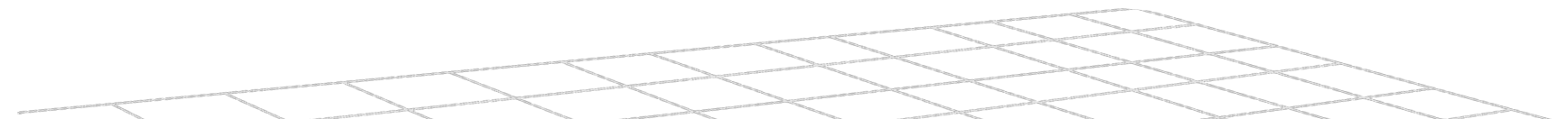
- South East Asia crisis 97/98: Sudden Stop/Flight-to-Safety
⇒ precautionary reserves
- Negative carry due to low yield of safe asset (exorbitant privilege)
 - As EME grows faster, they have to keep acquire foreign safe assets (export surplus required)
- Distorts exchange rates
- Subsidizes private carry trades
 - Carry traders undermine/undo official reserve holding
 - EME corporate sector \$-borrowing
 - Bruno & Shin 2016
 - Hungarian/Polish household €-borrowing
 - Verner 2017



Two Approaches

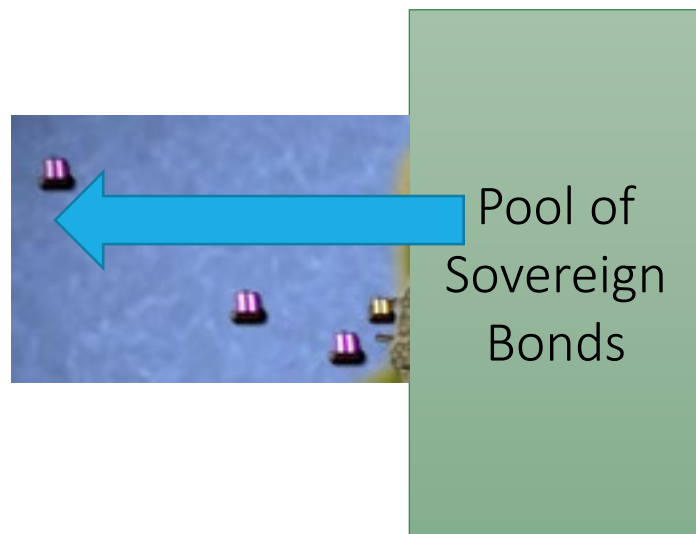
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- Approach 2: “Rechanneling Approach” *(new proposal)*
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(Central Bank of Chile Conference 2017)
formal analysis

} Official sector



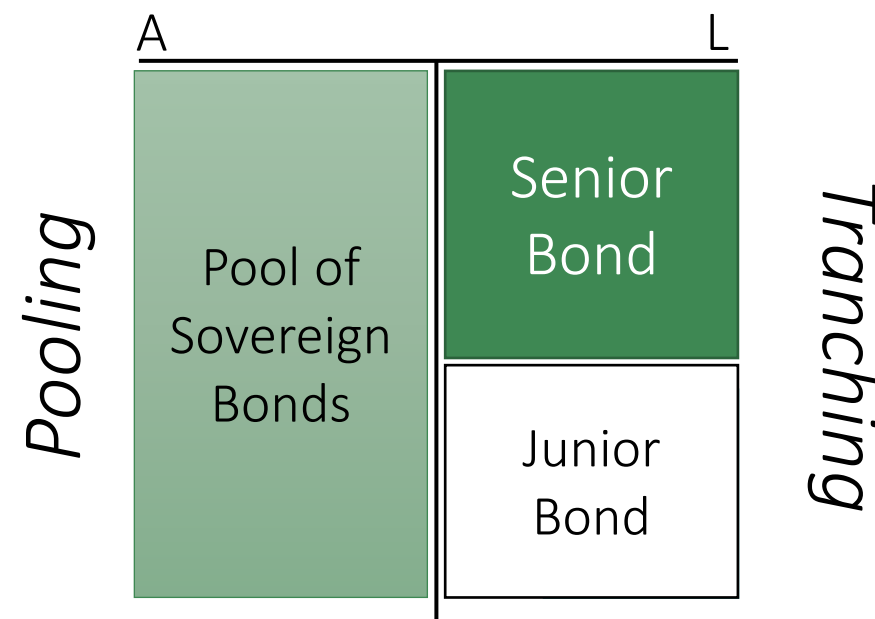
2. Approach: “Rechanneling”

- Address root cause: Safe asset is supplied asymmetrically



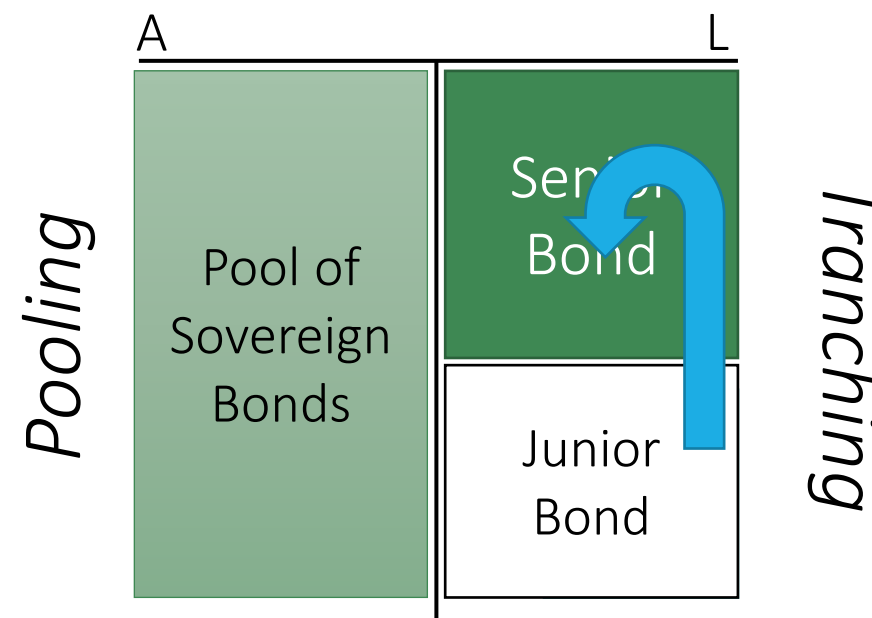
2. Approach: “Rechanneling” with GloSBies

- Address root cause: Safe asset is supplied asymmetrically
- Create globally supplied safe asset via pooling & tranching



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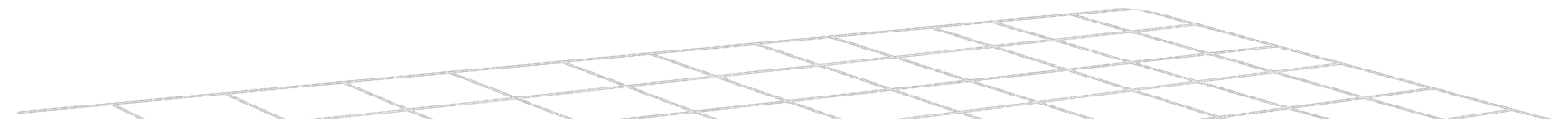
Rechannel:
Instead of cross-border
Across asset classes

- Expand ESBies idea for euro area to EME:
“SBBS (Sovereign-Bond Backed Securities) for the world”

Euro-nomics group 2011, 2016, 2017

Self-stabilizing Global Financial Architecture

- High Debt Level
 - Domestic Challenge: Central Bank independence
 - International Challenge: Flight-to-Safety
- Global Financial Architecture
 - Buffer approach interventionistic
 - Reserve holding costly due to cost of carry & distortionary
 - IMF support very limited
 - Swap lines Limited (not all IMF member countries)
 - Rechanneling approach self-stabilizing (autonomous)
- Tranching completes the market
 - Allows catering to investors groups with different risk attitudes
 - Makes EME less crisis prone
- International pooling and tranching
 - SBBS/ESBies for the world
 - Expands WorldBank/IMF's fire power

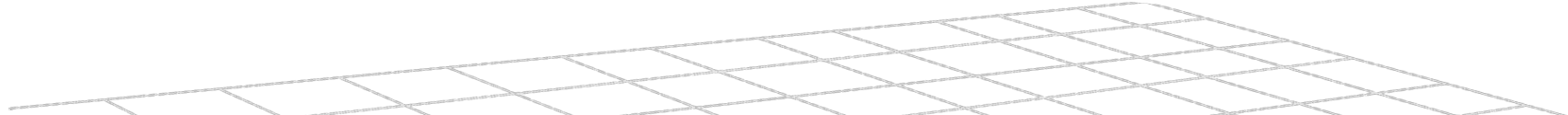
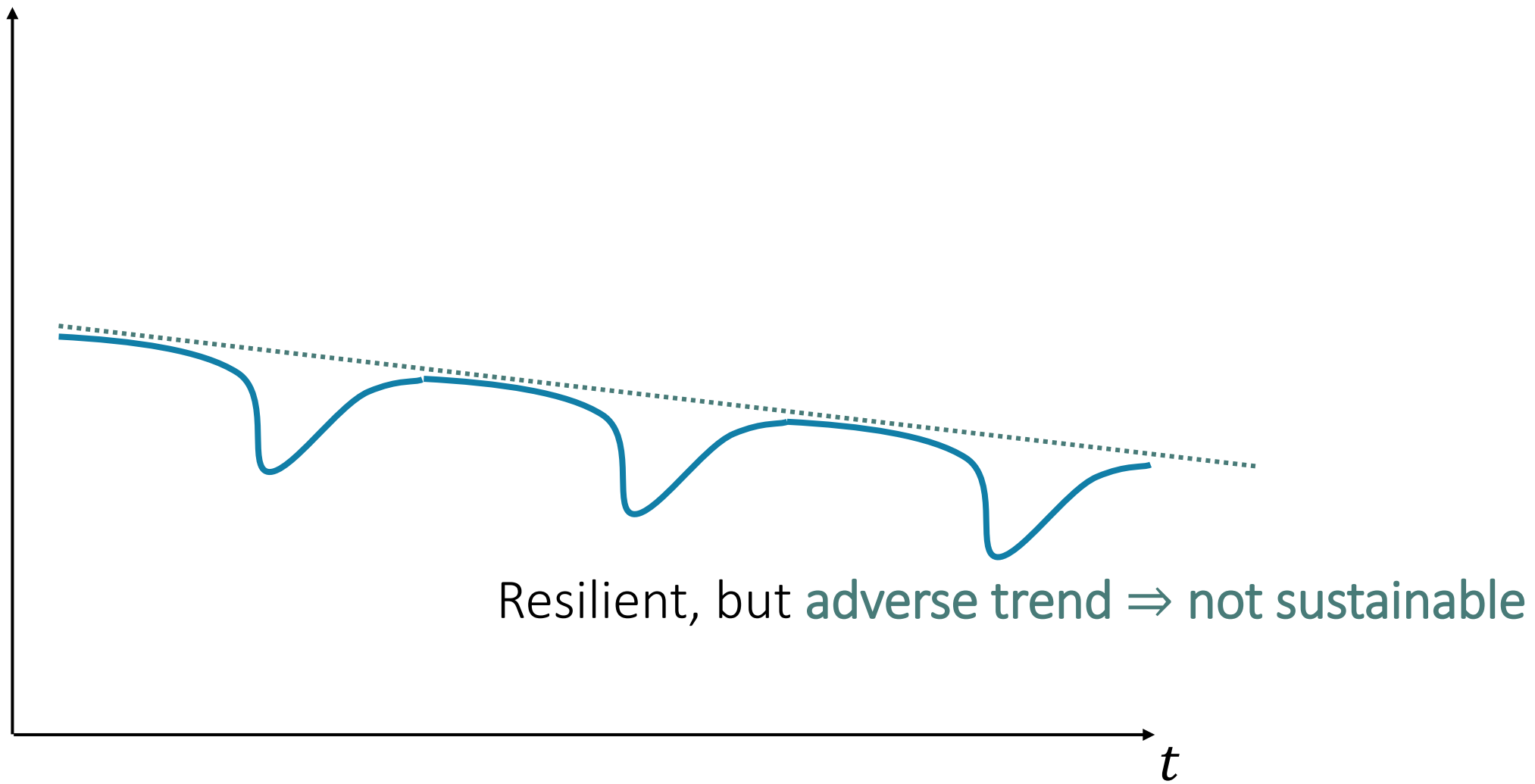


Climate Change Sustainability and Resilience



Sustainability

- Resilience + is not enough
- No adverse trend



Climate Change Challenge

- Global Lockdown in 2020
 - Reduction of CO2 emission was minimal
- Three-prong strategy
 - Mitigation - electric vehicles
 - Adaptation – high-tech dikes
 - Amelioration – geoengineering
- Double-externality: R&D and pollution
 - “Climate Clubs”
- Chicken-Egg problem (QWERTY)

Climate change
understanding counterfactual

Resilience strategy is more likely: Let climate change show up



Risks and Climate Change

- Types of risks

- Directly from **climate events**
- Uncertainties of **existing** climate **policies**
- Uncertainties of **future** climate **policies**



“stranded assets”

- Incorporated in

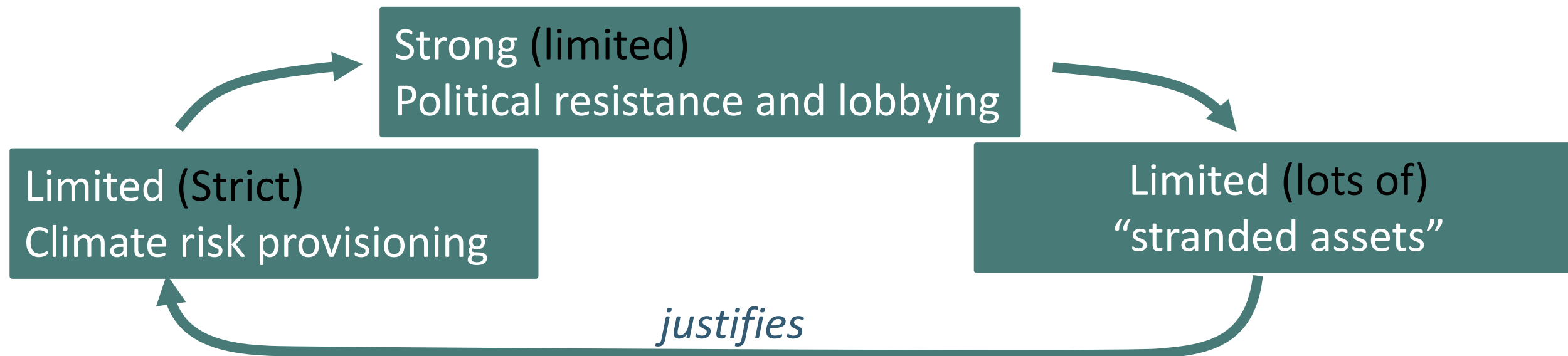
- Stress tests
- Internal Capital Adequacy Assessment Process (ICAAP)
- Portfolio of insurance companies, institutional investors, asset managers
- Parallel and integrated climate and macro scenarios

See Brunnermeier and Landau (2021). “Finance, Money, and Climate Change” (Economic Policy)

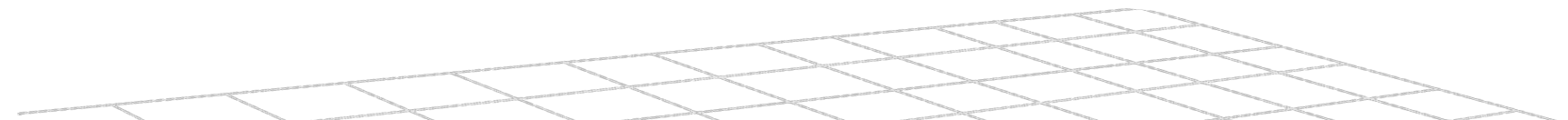
Risks and Climate Change: Stranded Assets

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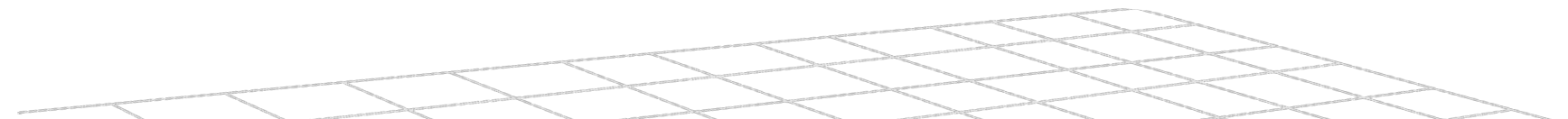


- “Climate risk dominance” analogous to “financial dominance”



Green finance: Conceptual issues

- Distorting **wrong** adjustment **margin**
 - $Y = A F(\text{Labor}, \text{Capital}, \text{Pollution})$
 - Distort labor capital ratio -> tilt towards less capital intensive production
 - Risky firms: distort more
- **Price on resource vs. price on risk**
- **Policy uncertainty “tax”** (legislation risk premium)
 - Can be Pigouvian – steering towards green
 - No tax revenue – socially waisted in risk premia
(goes to capital investors to compensate their disutility)



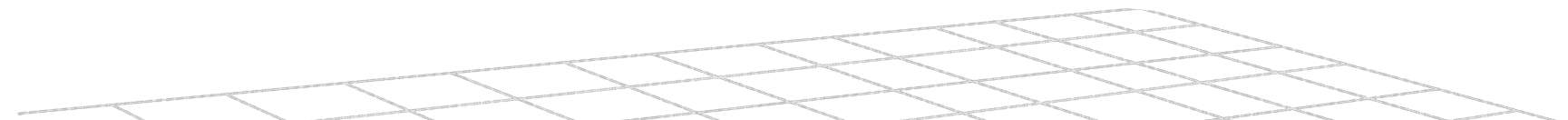
Resilience and Time Inconsistency

- **Fix**, clear policy path that removes policy uncertainties **Ex-ante**
 - Pre-specified price of CO2/carbon
 - Removing uncertainty - stirs private investments (given low i)
Reduces risk premium
 - Pre-specified quantity of CO2 emissions
 - Implemented with fixed tradable permits
 - Interim solution: (Delpla)
 - Tradable permit which can be adjusted to stabilize CO2 price
- **Flexibility** – resilience (adapt, react, re-optimize, ...)
 - Esp. when tipping points become apparent

Ex-ante

Time Inconsistency

Ex-post



Innovation and Scarring

Digitalization – Life Sciences



Econ New Normal: Innovation and Scarring

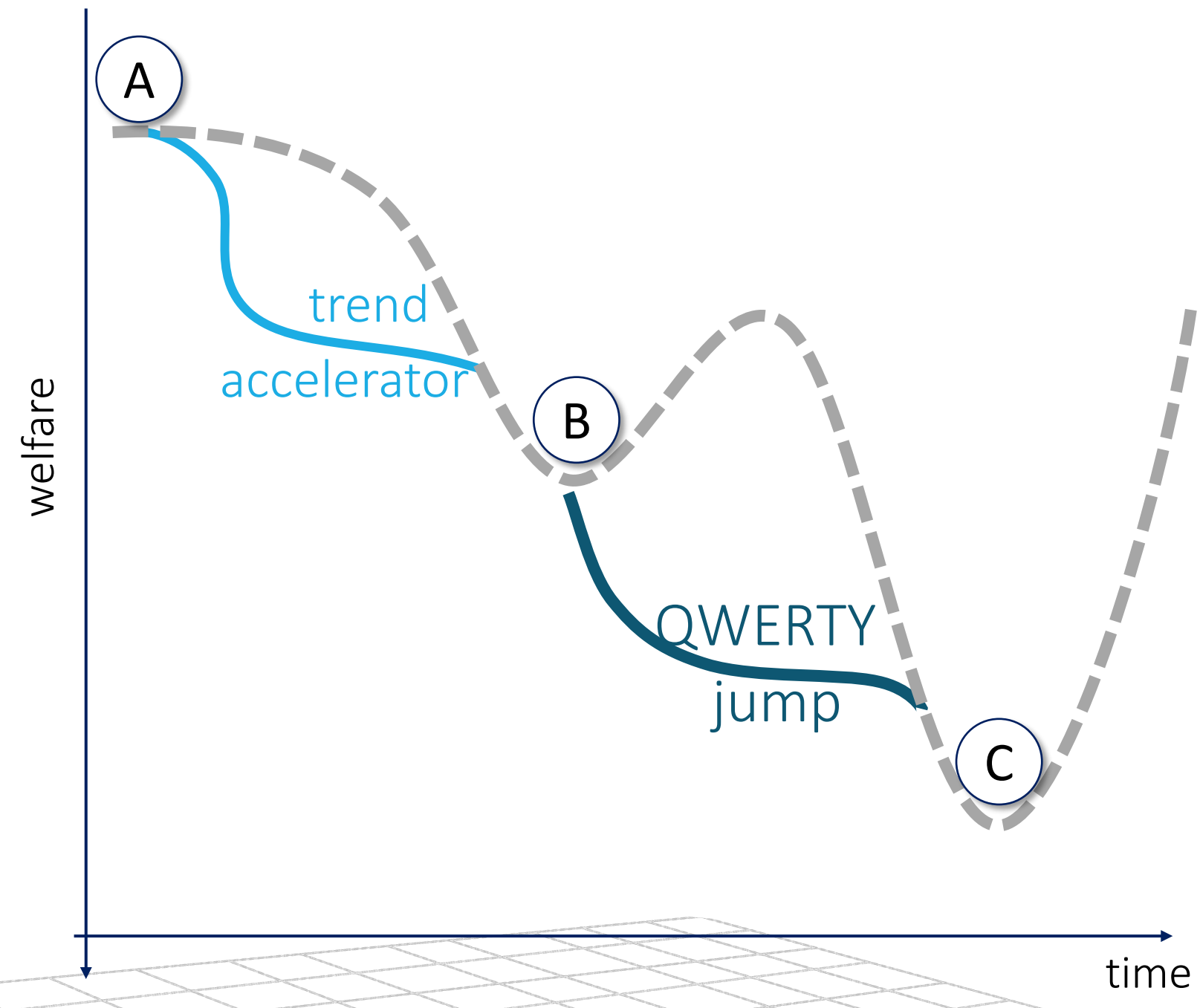
- **Innovation:** Overcoming cannibalization, QWERTY problem, regulatory shackles



- Tele medicine/Life sciences
- Home office and real estate donut effect
- Online learning/conferencing
- Digital Money

- **Scarring:**

- Belief and preference scarring (confidence)
- Labor market scarring
- Debt overhang



Covid and city design

- Fewer high rise buildings (lift fear)
 - From sky scrapers to office parks
 - Spread out cities ⇒ traffic
- Donut effect due to Covid for metropolitan areas
 - City centers are struggling, suburbs thriving



- Smart cities
 - Digitalization – New form of hygiene management (like sewage in 19th century)



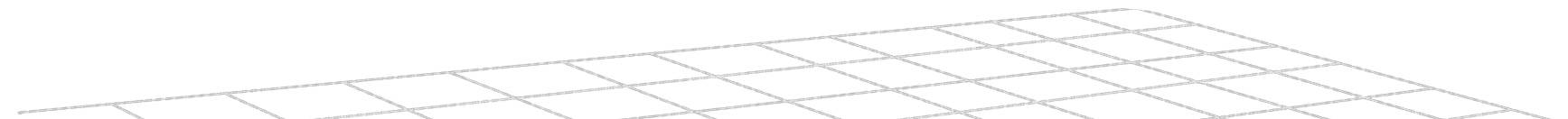
Outline of Book

- Part I: Society and Resilience
- Part II: 4 Elements of Resilience Management: COVID
- Part III: Macro Resilience
 - Innovation boost vs. Scarring
 - Financial whipsaw
 - Public Debt
 - Inflation whipsaw
- Part IV: Global Resilience
 - EMDE
 - Geopolitics, World order, Global finance, Value chains, Climate



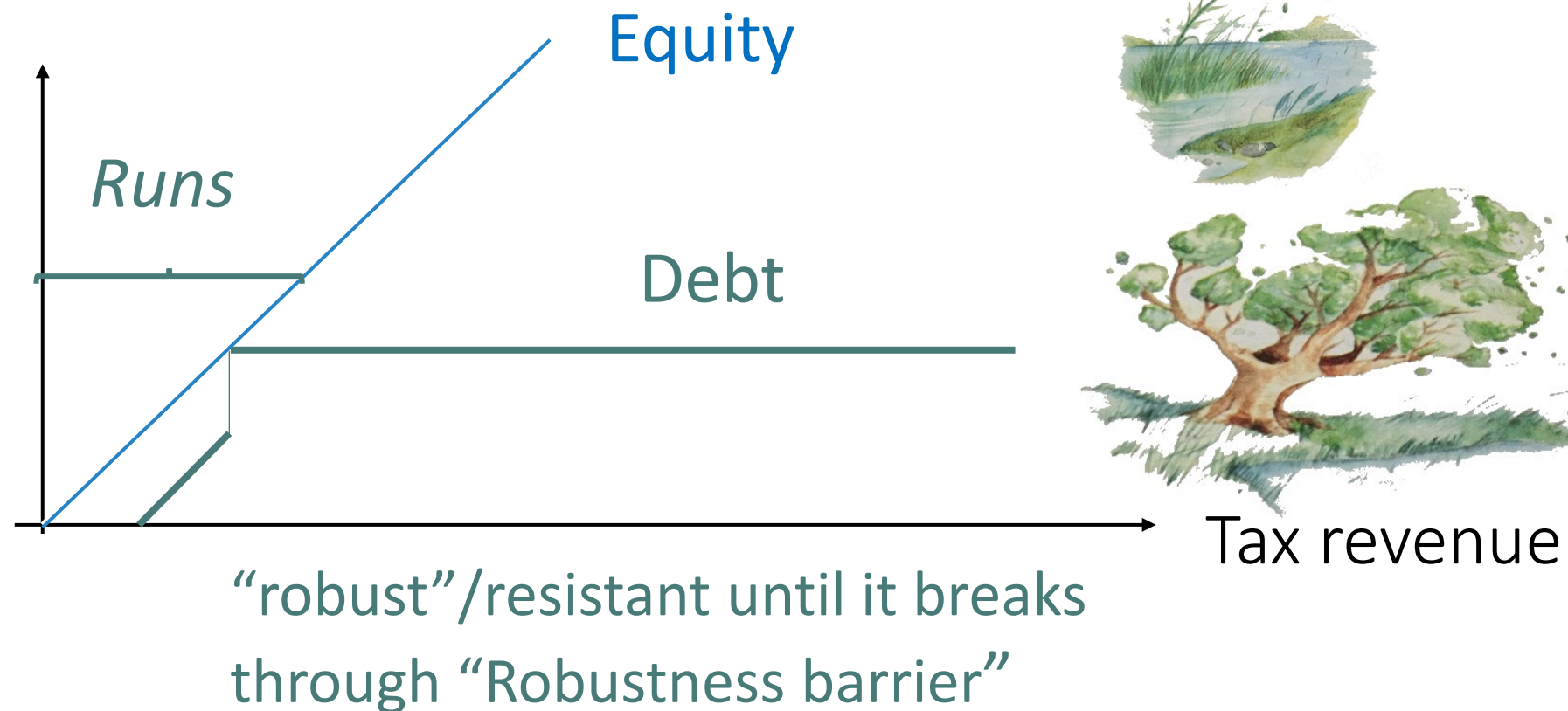
Resilience and Policy Implications

- **Health**
 - Vaccines to return to “new normal”
- **Education**
 - Foster taking initiatives, general and life-long education, no comparisons to others,
- **Macro**
 - Low interest rate \Rightarrow more fiscal, less monetary resilience
- **Finance**
 - Efficient debt restructuring -- Capital requirements (buffers)
(to avoid debt overhang)



Resilience and Policy Implications

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Resilience and Policy Implications

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- **Macro**

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- **Finance**

- Efficient debt restructuring -- Capital requirements (buffers) (to avoid debt overhang)
- Distributed Ledger Technology (DLT)

- **Resilience Inequality** \Rightarrow income and wealth inequality

- **Emerging Economies** – poverty and middle income traps

- **International Macro-Finance**

- Flexible exchange rate – Foreign exchange reserves (buffers) + MacroPru (limited \$-debt)
- Poor insuring the rich: “GloSBies” and Global Role of the US dollar as safe asset

- **International Trade: Global value chains**

- From “just in time” to “just in case” -- stress tests for GVC (resilience lessons from GFC)

- **Global geopolitics** – cyber warfare

- **Climate change** – Sustainability = resilience + no adverse trend

A Personal Conjecture

- In an increasingly complex society
- **Autocratic societies**
 - Seek **robustness** – attractive feature after crises
 - Suppression, minimize movements/disruptions
 - Surveillance
 - Tighten with each crisis ... no rebound
- **Open/democratic society**
 - More **resilient**
 - May appear wobbly when shock hits but internal mechanism allow for rebound
 - Open to mavericks
 - Transparency and more information flow/aggregation

Good in

■ *Enforcing rules*

■ *Invented universally
accepted vaccines*



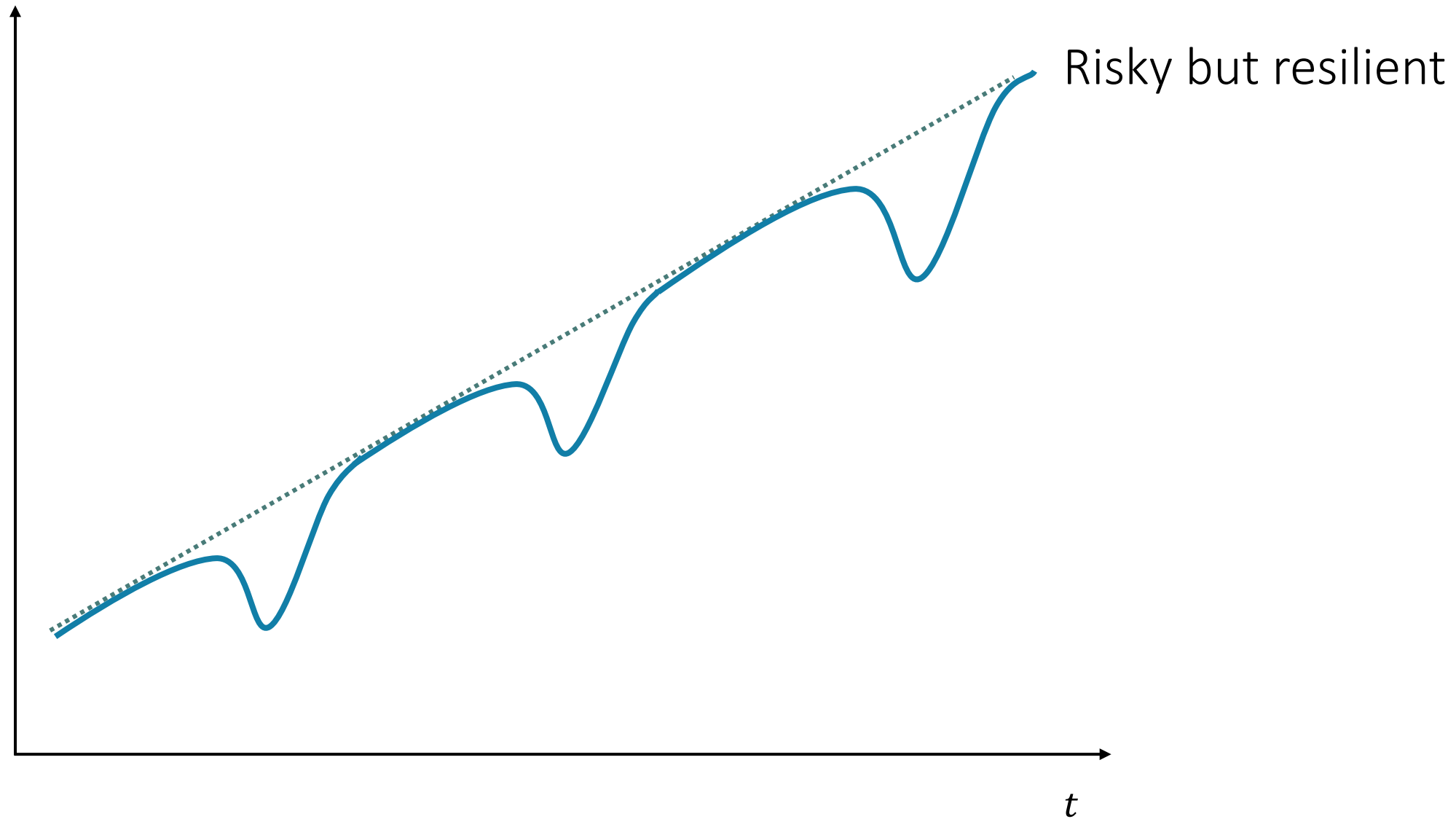
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Resilience and the Slope of the Yield Curve

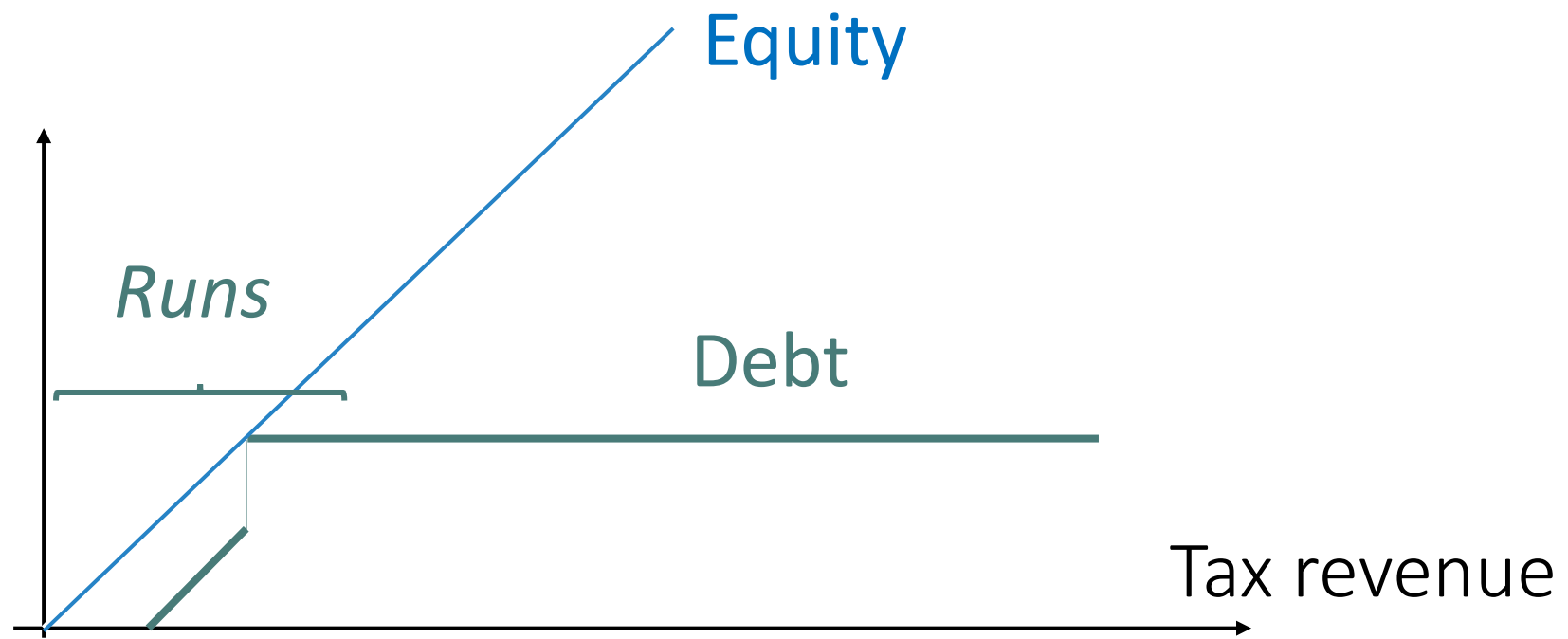
■ Resilient path



Resilience and the slope of the yield curve

- Increasing \Rightarrow resilience (∇ recessions)
- Flat \Rightarrow random walk (permanent)

Resilience: Debt vs. Equity



“robust”/resistant until it breaks through “Robustness barrier”

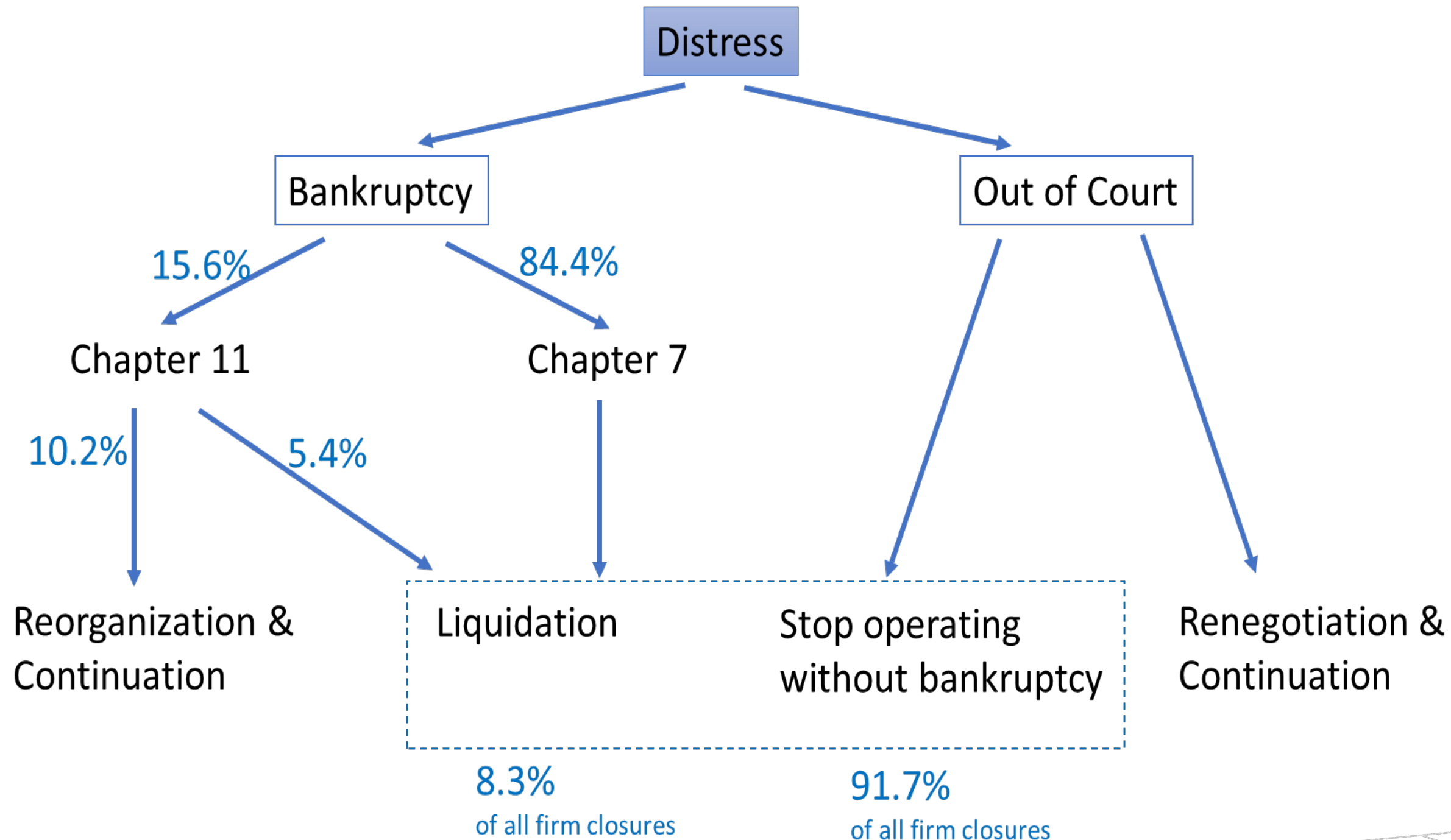


Equity



Resilience enhancer: Bankruptcy Protection

- Bankruptcy in US:



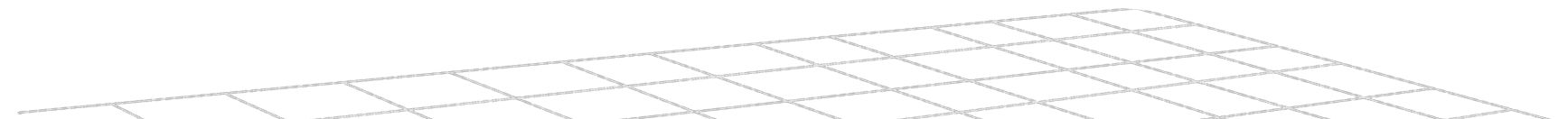
“Financial Markets Whipsaw”

- Robustness
- Resilience:

Equity capital = buffer/redundancies

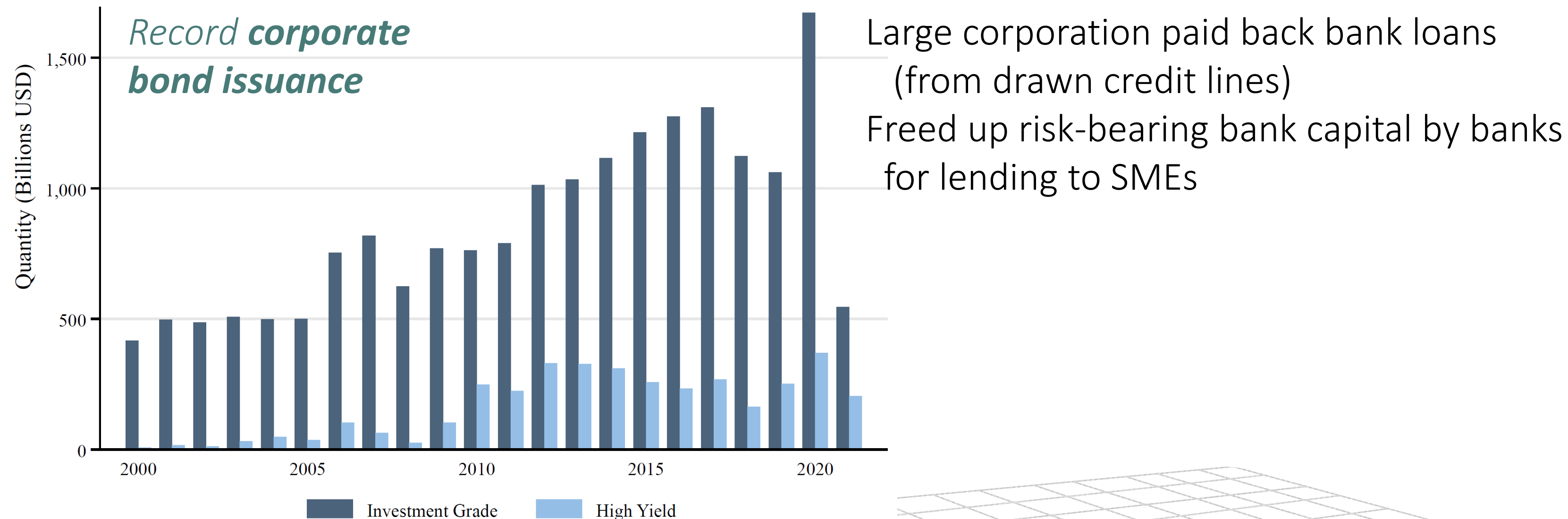
Efficient **Debt Restructuring**

Lender of last resort by central banks



“Financial Markets Whipsaw”: Stocks and Corporate Bonds

- March 2020 shivers followed by strong recovery
 - **Stock market** record heights – IPOs like during NASDAQ bubble
 - **Corporate bond market** CB: Tail risk removal



“Financial Markets Whipsaw”: US Treasury

- March 2020 shivers followed by strong recovery

- Gov. bond market shivers**

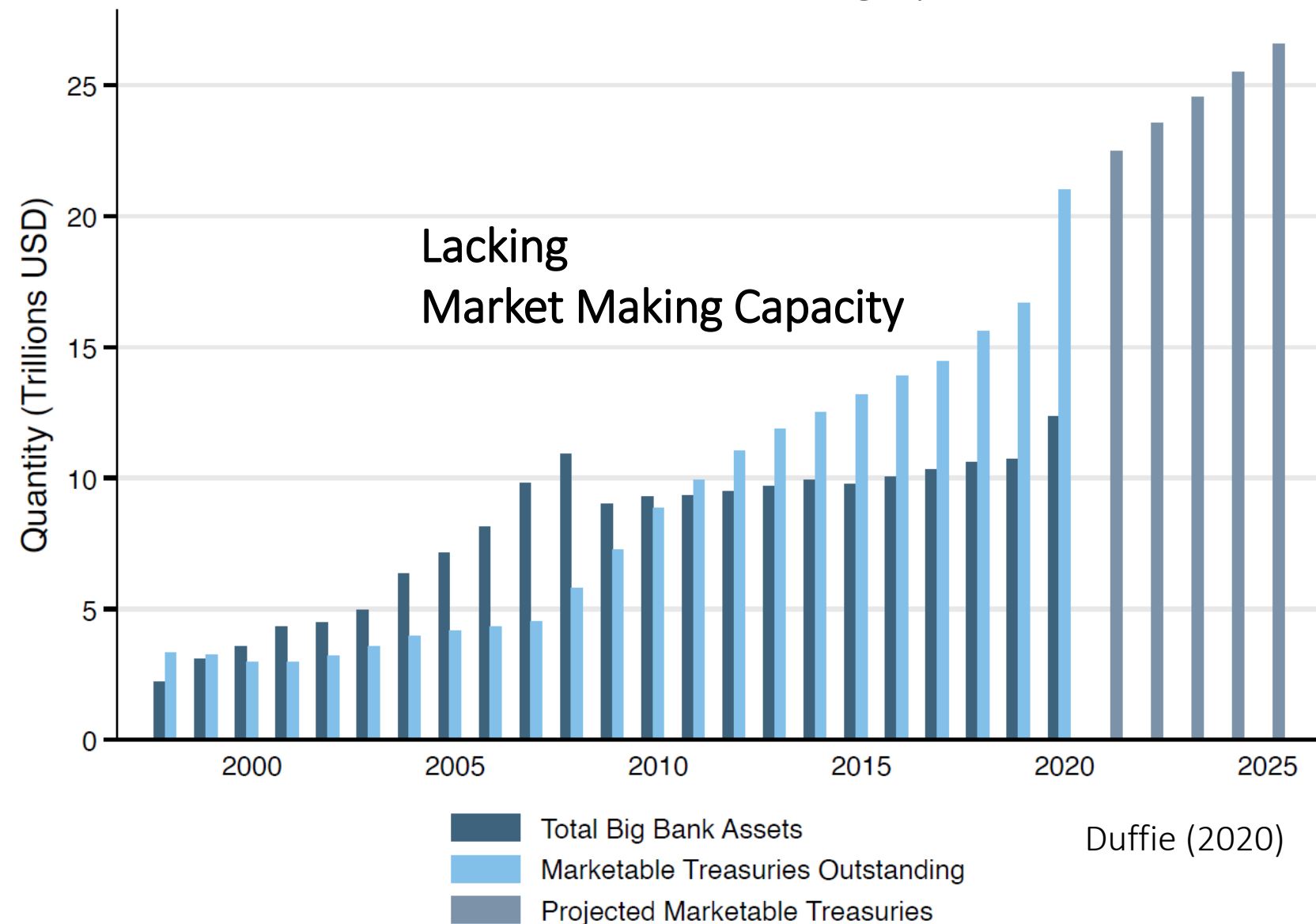
CB: Market maker of last resort to preserve safe asset status

- What’s a safe asset?

Precautionary savings: $\text{Asset Price} = E[\text{PV}(\text{cash flows})] + E[\text{PV}(\text{service flows})]$

- Good friend:

can sell at high price and low-bid ask spread in crisis times



Duffie (2020)



Fiscal Inflation Link

